

# MINUTES OF THE JANUARY 16, 2024 MEETING OF THE BOARD OF TRUSTEES OF ST. PETERSBURG COLLEGE

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The Board of Trustees of St. Petersburg College met on Tuesday, January 16, 2024 at the St. Petersburg College Midtown Campus, Community Room, 1300 22<sup>nd</sup> Street S, St. Petersburg, Florida. The following Board members were present: Chair Jason Butts, Vice Chair Deveron Gibbons, Katie Cole, and Nathan Stonecipher. Also present was Tonjua Williams, President of St. Petersburg College and Secretary to the Board of Trustees. Proof of public notice of this meeting is included as part of these minutes. Notices were duly posted.

## NOTICE OF MEETING BOARD OF TRUSTEES, ST. PETERSBURG COLLEGE

The Board of Trustees of St. Petersburg College will hold a public meeting to which all persons are invited, commencing at 9:00 a.m. on Tuesday, January 16, 2024 at the St. Petersburg College Midtown Campus, Community Room, 1300 22<sup>nd</sup> Street S, St. Petersburg, Florida. The meeting will be held for the purpose of considering routine business of the College; however, there are no rules being presented for adoption or amendment at this meeting.

A copy of the agenda may be obtained within seven (7) days of the meeting on the [SPC Board of Trustees website](#) at [www.spcollege.edu](http://www.spcollege.edu), or by calling the Board Clerk at (727) 341-3241.

Members of the public are given the opportunity to provide public comment at meetings of the Board of Trustees concerning matters and propositions on the agenda for discussion and Board action. At the Board meeting, in advance of the time for public comment on the agenda, individuals desiring to speak shall submit a registration card to the Board Clerk, Ms. Rebecca Turner, at the staff table. Policy and procedures regarding public comment can be found on the [SPC Board of Trustees website](#) at [www.spcollege.edu](http://www.spcollege.edu)

If any person wishes to appeal a decision made with respect to any matter considered by the Board, he or she will need a record of the proceedings. It is the obligation of such person to ensure that a verbatim record of the proceedings is made. Section 286.0105, Florida Statutes.

Pursuant to the provisions of the Americans with Disabilities Act, any person requiring special accommodations to participate in this meeting is asked to advise the agency five business days before the meeting by contacting the Board Clerk at 727-341-3241. If you are planning to attend the meeting and are hearing impaired, please contact the agency five business days before the meeting by calling 727-791-2422 (V/TTY) or 727-474-1907 (VP).

**24-001.** In accordance with the Administrative Procedure Act, the following Agenda was prepared:

## **AGENDA**

### **ST. PETERSBURG COLLEGE BOARD OF TRUSTEES January 16, 2024**

**ST. PETERSBURG COLLEGE**  
Douglas L. Jamerson Jr, Midtown Center (Community Room)  
1300 22nd St S  
St. Petersburg, FL

**SPECIAL MEETING: 9:00 A.M.**

#### **I. CALL TO ORDER**

- A. Invocation
- B. Pledge of Allegiance

#### **II. RECOGNITIONS**

- A. Presentation of Retirement Resolutions
  - 1. Ms. Tammy Cappleman (*Attending*)
  - 2. Ms. Kimberly Kirchman (*Attending*)
  - 3. Dr. Robin Wilber (*Attending*)
- B. SPC Spotlights

#### **III. COMMENTS**

- A. Board Chair
- B. Board Members
- C. President
- D. Public Comment pursuant to §286.0105 FS

#### **IV. REVIEW AND APPROVAL OF MINUTES**

Board of Trustees' Meeting of October 17, 2023 (*Action*)  
Board of Trustees' Workshop of November 14 2023 (*Action*)

#### **V. MONTHLY REPORTS**

- A. General Counsel

#### **VI. STRATEGIC FOCUS**

- A. STRATEGIC PRIORITIES
  - 1. Financial Assistance Services – Mr. Michael Bennett, Associate Vice President, Financial Assistance Services (*Presentation*)

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2. Accreditation Update – Dr. Matthew Liao Troth, Vice President, Academic Affairs  
(*Presentation*)

## VII. CONSENT AGENDA

- A. OLD BUSINESS (items previously considered but not finalized)
- B. NEW BUSINESS
  1. ADMINISTRATIVE MATTERS
    - a. Human Resources
      - i. Personnel Report (*Action*)
      - ii. Naming of SPC St. Pete/Gibbs Campus Student Lounge (*Action*)
    - b. Naming of SPC St. Pete/Gibbs Campus Student Lounge (*Action*)
  2. GRANTS/RESTRICTED FUNDS CONTRACTS
    - a. Florida Department of Education- College Reach Out Programs (CROP) (*Action*)
    - b. Department of Labor- Strengthening Community Colleges Training Grant (*Action*)
    - c. Florida Education Fund- Center of Excellence (COE) (*Action*)
    - d. National Science Foundation- Advanced Technological Education (ATE) Track 2 (*Action*)
    - e. National Science Foundation- Advanced Technological Education (ATE) Track 4 (*Action*)
    - f. National Science Foundation- Louis Stokes Alliances for Minority Participation (LSAMP) Bridges to Bachelorette Program (B2B) (*Action*)
  3. BIDS, EXPENDITURES, CONTRACTS OVER \$325,000
    - a. Florida Department of Education– Prepping Institutions, Programs, Employers and Learners Through Incentives for Nursing Education (PIPELINE) Funding- Anatomage Tables (*Action*)
    - b. Contract with Mutara, Inc. for Development, Delivery and Maintenance of New Online Admissions Application (*Action*)
  4. CAPITAL OUTLAY, MAINTENANCE, RENOVATION, AND CONSTRUCTION
    - a. Sale of Allstate Center Parcels Revision (*Action*)
    - b. Sale of Health Education Center (*Action*)
    - c. Request to advertise for Invitations to Bid (ITB) for sale of Allstate Center and Health Education Center properties (*Action*)
    - d. Request to Advertise for Design/Build Services for a new Public Safety Center at the Allstate Campus (*Action*)

- e. Request to Approve Change Order #1, Substantial Completion, Final Accounting, and Certificate of Final Inspection/Project Acceptance, Project # 1707-M-22-9, Simulation City, AC (*Action*)

## **VIII. INFORMATIONAL REPORTS**

- A. Direct Support Organization
  - 1. Institute for Strategic Policy and Solutions (*Information*)
  - 2. St. Petersburg College Foundation (*Information*)
- B. Palladium at St. Petersburg College (*Information*)
- C. Leepa Rattner Museum of Art (*Information*)
- D. Fiscal Year 2023-2024 College General Operating Budget Report with Tuition Revenue (*Information*)
- E. Quarterly Informational Report of Contract Items (*Action*)

## **IX. PRESIDENT'S REPORT**

### **X. NEXT MEETING DATE AND SITE**

**February 20, 2024, Tarpon Springs Campus**

### **XI. ADJOURNMENT**

*ST. PETERSBURG COLLEGIATE HIGH SCHOOL GOVERNING BOARD MEETING TO IMMEDIATELY FOLLOW –*

*Presenter: Catherine Kennedy, AVP, Academic Affairs and Partnerships, Dr. Ian Call, Principal,*

*SPCHS, Raquel Hairston, Principal SPCSHS, Ryan Halstead, Principal, SPCHSNP (see separate agenda)*

If any person wishes to appeal a decision made with respect to any matter considered by the Board at its meeting January 16, 2024, he or she will need a record of the proceedings. It is the obligation of such person to ensure a verbatim record of the proceedings is made, §286.0105, Florida Statutes.

Items summarized on the agenda may not contain full information regarding the matter being considered. Further information regarding these items may be obtained by calling the Board Clerk at (727) 341-3241.

**\*No packet enclosure**

Date Advertised: January 5, 2024

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## **24-001. Under Item I, Call to Order**

The meeting was convened by Chair Kidwell at 9:00 a.m. The invocation was given by Trustee Cole and was immediately followed by the Pledge of Allegiance.

## **24-002. Under Item II – Recognitions**

- A. Presentation of Retirement Resolutions
  1. Ms. Tammy Cappleman (*Attending*)
  2. Ms. Kimberly Kirchman (*Attending*)
  3. Dr. Robin Wilber (*Attending*)

Dr. Liao-Troth presented resolutions.

Mr. Gibbons congratulated the retirees and thanked them for their service.

### B. SPC Spotlights

Dr. Williams shared the following spotlights:

- Applauded the faculty for the upcoming 9th annual Titan Trot, 2/10 Saturday
- SPC had 32 students recognized and placed in the All-Academic team by Florida College System Activities Association, requiring at least 3.3 GPA. They were from student government, softball, men's and women's basketball, women's tennis, and volleyball. She congratulated Jamelle Conner who leads athletics and student activities, the provost, and all who worked with the students to earn this distinction.
- SPC was included in Forbes' Advisor 2023-2024 best affordable early childhood education degree programs online
- Received a \$1 million agreement in support of Leepa-Rattner in memory of James Mitchell Jr.
- SPC study abroad recently ranked 5th in the US, #1 in state community colleges for number of students studying abroad. Two programs last fall: Dental Hygiene in Jamaica and Vet Tech in Africa.
- SPC students participated in the St. Petersburg MLK Day parade.

## **24-003. Under Item III, Comments**

Opportunity was given for comments from the Board Chair, Board Members, the President and the public.

### A. Board chair

Chair Butts indicated he is excited for this year and looking forward to another great year for the College.

B. Board members

Mr. Kidwell noted the first board retreat held recently, full day, good conversations, resulting in some implementable ideas which will roll out soon.

Mr. Gibbons thanked Dr. Rod Davis and Jesse for bringing home the money.

Mr. Jesse Turtle, Vice President, Institutional Advancement and Executive Director, Foundation shared that Debbie Swink and Executive Director Christine Carter, who had the relationship, are to be applauded for the accomplishment.

Mr. Gibbons asked about inviting the Mitchells to the next meeting to thank them personally.

Mr. Turtle shared that there will be a naming ceremony.

Mr. Gibbons noted that may take a while and that SPC should thank them right now. He thanked Dr. Mark Strickland, Provost, Seminole Campus for facilitating a smooth transition, noting a call from Congressman Luna about how much she enjoys being housed on that campus. He thanked Chair Butts for a phenomenal retreat, noting that the board always worked in sync on things, but got some questions answered and are moving together in the right direction in the new year. He conveyed that the student body president for this campus passed, Miss Athena Grooms, who worked here in the library. He asked for a moment of silence for her, which was granted. Following that silence, he thanked Dr. Williams and the entire faculty and staff, noting that SPC is a well-oiled machine that produces good product. Dr. Williams has been through some challenging times.

C. President

Dr. Williams pointed out that today is the first day of spring semester. She is very proud of faculty, administrators, and staff for getting SPC prepared and ready to welcome new and returning faces with the goal of helping them succeed. She recognized the team that handled the graduation walk ceremonies in December, which were second to none. She thanked the faculty for attending, more faculty at graduation walks than ever before. She noted that enrollment is above 95% to budget goal. She thanked Chair Butts for the retreat.

Chair Butts congratulated the Leepa-Rattner team, and thanked the Sand Pearl Resort for the space to facilitate the board retreat and Rebecca Turner for her help. He announced that following next month's meeting in Tarpon Springs will be opening of the Sprowls Center.

D. Public comments:

None.

**24-004. Under Item IV, Review and Approval of Minutes**

The minutes of the October 17, 2023 and the November 14th, 2023 Workshop Meeting Minutes of the Board of Trustees of St. Petersburg College were presented by the chairman for approval.

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Mr. Gibbons moved approval of the minutes as submitted. Mr. Kidwell seconded the motion. The motion passed unanimously.

## **24-005. Under Item V, Monthly Reports**

Under Monthly Reports

Ms. Hope Corbitt, Acting Associate General Counsel, shared a brief update about the full-time faculty union bargaining agreement. SPC is currently in discussions regarding compensation and duties and responsibilities. Ten of 17 have been agreed to. January 18th is the next bargaining session and some are scheduled for March.

## **24-006. Under Item VI – A, Strategic Focus and Planning**

Under Strategic Focus

### A. STRATEGIC PRIORITIES

1. Financial Assistance Services – Mr. Michael Bennett, Associate Vice President, Financial Assistance Services (*Presentation*)

Mr. Bennett presented the following update about Financial Assistance Services:

- Last year, processed 23,148 applications; 9,551 recipients; \$88.2 million total aid
- Up 10% this current year
- Using several ways to answer student questions
- Nationally known for innovation with processing chat BOT, texting, e-forms, and imaging
- 3 years of pandemic CARES funds
- \$230.8K Promise Scholarship at eight area high schools giving students more time to catch up
- FAFSA simplification implementation has not gone well with new terms and formulas. The good news is early modeling resulted in students getting larger Pell grants. FAFSA delayed. The good news is 103 questions down to 46 questions have gone down. As little as 18 questions with skip logic.
- Student loan update: Lowered student borrowing by \$74 million in 12 years. Cohort default rate is down, borrowing less than Pell amount. Big thank you to the board for allowing SPC to partner with I3 group.
- Loan forgiveness: Supreme Court struck down plan in June. Plan would have zeroed out balances for 20 million borrowers. \$132 billion has been forgiven through public service loan forgiveness.
- Some students who borrowed have claimed financial hardship, saying they were ill-advised in programs that didn't give financial value. SPC received 59 individual borrower defense claims with 60 day response time. Staff wrote legal briefs on each individual and submitted within 60 days. He thanked the staff.
- He thanked Dr. Williams and the board for creating a regulatory culture. Legal, Finance, Veterans, and FAS are closely aligned and work well together. Expanded assistant

director position to include finance and training. Will Scott has accepted with nine years of compliance experience.

Dr. Williams thanked Mr. Bennett for his leadership, noting that the loan debt ratio was bad and SPC was responsible for that. He and his team have done a tremendous job to help students pay back loans and avoid taking on loans.

Mr. Gibbons thanked Mr. Bennett for an excellent job.

2. Accreditation Update – Dr. Matthew Liao Troth, Vice President, Academic Affairs  
(*Presentation*)

Dr. Liao Troth shared the following updates:

- SPC is accredited by SACSCOC. Transitioned to baccalaureate institution and distance education through them.
- 10-year cycle, 5th year interim report:
  - o 50 writers
  - o Submitted 9/23
  - o Results highlight: SPC managed financial resources in a responsible manner, QEP impact report accepted, referral report due April 1 (not normally seen, re: A typo, then must process through change in state statutes). The typo: In 12/22, SACS updated standard verbiage institutions must have on their websites to include certificates. They made an undocumented changed. Website has been updated, image sent to SACS, they meet in April to approve. Checked every other Florida college and SPC is in the super majority.
  - o Timeline for moving to HLC (higher learning commission): Will receive 5th year approval in April, 2024. Submit that letter to U.S. Department of Education to get permission. Total time 18-24 months.

Mr. Gibbons asked if there will be overlap with the new accreditation rule.

Dr. Liao-Troth replied yes, accreditation with SACS continues until 2028. Hoping for HLC by 2026, so two years overlap.

**24-007.**            **Under Item VII – A, Old Business**  
NONE

**24-008.**            **Under VII-B, New Business**

1. ADMINISTRATIVE MATTERS
  - a. Human Resources
    - i. Personnel Report (*Action*)



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- b. Naming of SPC St. Pete/Gibbs Campus Student Lounge (*Action*)
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- g. Florida Department of Education- College Reach Out Programs (CROP) (*Action*)
  - h. Department of Labor- Strengthening Community Colleges Training Grant (*Action*)
  - i. Florida Education Fund- Center of Excellence (COE) (*Action*)
  - j. National Science Foundation- Advanced Technological Education (ATE) Track 2 (*Action*)
  - k. National Science Foundation- Advanced Technological Education (ATE) Track 4 (*Action*)
  - l. National Science Foundation- Louis Stokes Alliances for Minority Participation (LSAMP) Bridges to Bachelorette Program (B2B) (*Action*)
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4. CAPITAL OUTLAY, MAINTENANCE, RENOVATION, AND CONSTRUCTION
- f. Sale of Allstate Center Parcels Revision (*Action*)
  - g. Sale of Health Education Center (*Action*)
  - h. Request to advertise for Invitations to Bid (ITB) for sale of Allstate Center and Health Education Center properties (*Action*)
  - i. Request to Advertise for Design/Build Services for a new Public Safety Center at the Allstate Campus (*Action*)
  - j. Request to Approve Change Order #1, Substantial Completion, Final Accounting, and Certificate of Final Inspection/Project Acceptance, Project # 1707-M-22-9, Simulation City, AC (*Action*)

The Board considered Items VII – B.1a -VII. B.4j.

Mr. Butts indicated he appreciates the work on the grants portion and thanked them for the work applying for the grants.

Ms. Cole moved approval, with a comment. She acknowledged Michael Carroll and the Carroll Foundation for naming the student center. She met Michael when she first joined the board and

he was chair of the SPC Foundation. She shared that he's the definition of leader, with his gifts -- both monetary and actions -- have been so significant over the past five years. When he joined the Foundation, he enrolled in classes to meet students and understand their needs. She noted she and he have had many conversations about wraparound services and opportunities outside scholarships the Foundation could provide.

Mr. Gibbons seconded the motion to accept the whole consent agenda as printed. Motion passed unanimously.

Mr. Gibbons asked what the plan was for 4A and 4B.

Ms. Hunt replied that it centered around conversations at the November workshop. 4A Allstate parcels 1 and 2 initially was parcels 1 and 4. The parcels were revised from that workshop.

Mr. Gibbons asked if purchaser of 1 and 2 also has option for purchasing 4 if SPC finds a place available for the College's needs.

Ms. Hunt responded that there may be an option for other parcels. 6 is definite and the team is waiting for the civil engineer to determine other parcels.

Mr. Gibbons asked if a bid was accepted on 1 and 2, purchaser would have first right to acquire or would it go back to bid.

Ms. Hunt replied purchaser could make an offer even though it's not part of the ITB.

Mr. Gibbons asked if it is the same scenario with 4B.

Ms. Hunt indicated it's the same as the board approved before with addition of 15 parcels actually listed out. The team erred on side of caution with the state to list those.

#### **24-009. Under XIII, Informational Reports**

- A. Direct Support Organization
  - 1. Institute for Strategic Policy and Solutions (*Information*)
  - 2. St. Petersburg College Foundation (*Information*)
- B. Palladium at St. Petersburg College (*Information*)
- C. Leepa Rattner Museum of Art (*Information*)
- D. Fiscal Year 2023-2024 College General Operating Budget Report with Tuition Revenue (*Information*)
- E. Quarterly Informational Report of Contract Items (*Action*)

#### **24-010. Under Item XII, President's Report**

Dr. Williams reported the following:

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- Scheduling board going to Washington with Dr. Williams to give legislative requests on a federal level
- Federal timeline is different than the state's
- State session began last week. Sent personal text messages to each legislative lead. Received first review of pending bills from Chris Schoonover, working with that along with lobbying plan.
- Trustees will be together in Tallahassee in a week to meet with legislators
- Recognized Trish with Vet Tech program for working with Rep. Cheney on a bill that will require all vet techs to receive a higher-level credential

## **24-011. Under Item XIII, Next Meeting Date and Location**

The Board confirmed its next meeting date and location as Tuesday, February 20, 2024 9:00 a.m., at the SPC Tarpon Springs Campus.

## **XII. ADJOURNMENT**

Having no further business to come before the Board, Chair Butts adjourned the meeting at 9:53 a.m.

## *ST. PETERSBURG COLLEGIATE HIGH SCHOOL GOVERNING BOARD MEETING TO IMMEDIATELY FOLLOW –*

Chair Butts opened the Governing Board Meeting at 9:54 a.m.

Ms. Catherine Kennedy shared Collegiate High School highlights:

- Reunification plans: Required to adopt family reunification plan in event a school is closed or unexpectedly evacuated.

She sought approval of the reunification plans. Ms. Cole moved approval. Mr. Gibbons seconded the motion. The motion passed unanimously.

- Referendum fund plans: Pinellas county voters approved half mil property tax to recruit and retain teachers. First approved in 2004, has been repeatedly approved every four years. Current referendum runs through 2024. Received \$450,000+. Plans for each school are included in the board packet: For bonuses and professional development, remaining 20% for visual arts, music, reading, technology. Each eligible staff member will receive supplemental pay and professional development opportunities with the 80%.

She sought approval on the referendum fund plans. Mr. Gibbons moved approval. Ms. Cole seconded the motion. The motion passed unanimously.

- Renewal of SPC and Tarpon Springs charters: Two CHS are renewing charters with the district. Current charter is in the board packet, expiring in June. Application renewal submitted. New contracts will be for 15 years until 2039. Waiting for governor to approve full board.

She invited the principals to share great news:

- Raquel Hairston: STEM update. Seeking institutional accreditation. Site visit March 5 to ensure school meets established quality standards and is committed to excellence and continuous improvement. Currently in recruitment for '24-'25. Will add another 100 students to downtown campus and likely have a waitlist for 9th grade scholars.
- Ian Call: School grades for CHS. All three earned grade of A from Florida including newest STEM that opened just last year. All three received extra funds from the state to be used as supplemental pay for the employees, to be approved by the board. Great success in classroom and building on last year's successes. Gibbs: 97.8% success rate for fall semester. 100% high school graduation rate. In November went to Washington DC to receive national blue ribbon award. Tarpon springs: 98.7% success rate in college classes fall semester. 100% high school graduation rate. Had a national merit scholar. STEM: 97% pass rate in all CIT/Data science courses. 94% pass rate for freshman in college courses. 90% freshmen received GPA of 3.0+.
- Ryan Holstead: Rankings and national merit semifinalists. U.S. News rankings came out and North Pinellas ranked #3 and #4 was South Pinellas. Data taken from state assessments and third parties. In NICHE, a search engine that helps families research schools, Gibbs campus ranked #1 in Pinellas County area. North Pinellas ranked #6. Gibbs campus ranked #1 best charter high school, #1 best public high school, #1 best public high school teachers in all of Tampa Bay area. Proud to announce that Logan Brown and Vivienne Cseh were national merit semifinalists, based on PSAT junior year scores, entering the final round. Potential for financial money.

Chair Butts noted it is fantastic work by the entire team and his excitement about the future of this program. He congratulated them on student expansion and said he is excited to hear the outcome of the national merit semifinalists.

Mr. Gibbons noted this has been a game changer ensuring families can afford college and giving quality education to students. He thanked Governors Bush and Crist and Senator Brandes, who suggested the downtown campus.

Mr. Kidwell thanked the four presenters, noting they have played musical chairs the past few years, assimilated and immediately ascended to the top with big lifestyle changes.

Dr. Williams shared it's miraculous, especially the lives of the students being transformed. As Raquel would say "they come in a little bit different." She thanked Ms. Kennedy for her leadership and work.

Having no further business to come before the Board, Chair Butts adjourned the meeting at 10:08 a.m.

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TRUSTEES OF ST. PETERSBURG COLLEGE**

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**Tonjua Williams, Ph.D.**  
**Secretary, Board of Trustees**  
St. Petersburg College  
FLORIDA

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**Jason Butts**  
**Chairman, Board of Trustees**  
St. Petersburg College  
FLORIDA

**Attachments**  
**Board Memos and**  
**Supplemental**  
**Materials**

**Board of Trustees**  
**Meeting**

**January 16, 2024**



## Public Safety Training Director (Fire Training Center)

### Chief Steven Marfongella

- Mr. Marfongella has over 30 years of experience in the fire and rescue service, previously serving as Fire Chief for the City of Inverness, as Fire Chief for Baker County, and as a Firefighter and Lieutenant for Big Corkscrew Island Fire Control and Rescue.
- He has also served as a fire instructor at Edison State College, Lee County School District, and EMT instructor at Crystal River High School.
- Mr. Marfongella is a graduate of Edison State College with an Associate of Science in Fire Science, a graduate of Florida Southwestern State College with a Bachelor of Science in Public Safety, and has multiple state certifications in fire and rescue services.



# Fall 2023 Student Profile and Enrollment Strategy Impacts



Dr. Jamelle Conner  
Vice President, Student Affairs

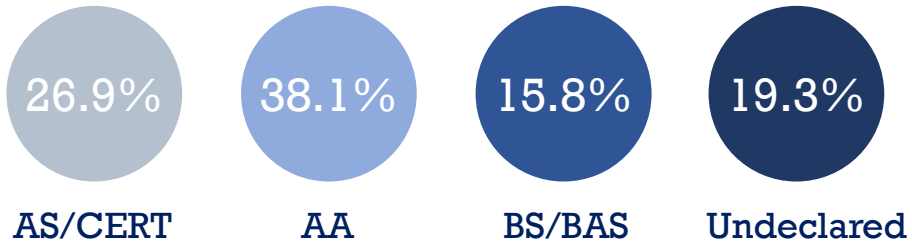
S T . P E T E R S B U R G C O L L E G E

September 2023



# Fall 2023 Student Profile

## Degree Enrollment



## Race/Ethnicity



## Budget Tuition Goals

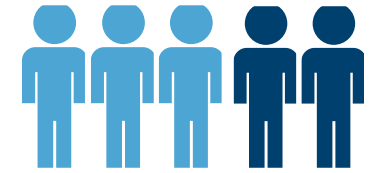


16%  
Dual Enrollment

26  
Average Age

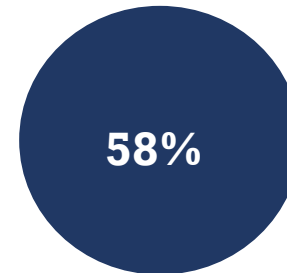
5.1%  
Full-time Increase

67%  
Work

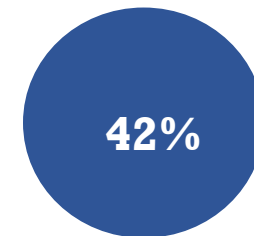


3 in 5 students are women

26%  
Have Children



F2F/Blended/  
Live Online



Online Only

## Modality



## Fall Enrollment

- **3%** increase in applications compared to 2022
- **500+** prospective students attended our Summer “Get It Done” Days
- First Day of Term Enrollment:
  - New Students: **+6%** in Headcount, **+5%** in SSH
  - FTIC **+7%** in Headcount and SSH
  - Readmit Students: **+1%** in Headcount and SSH
- **99** Community Events, **73** High School Events, and hosted **99** Events
- 2,320 Recruiter and 1,540 Enrollment Specialist appointments

# Enrollment Strategies

## Targeted Outreach to Meet Fall 2023 Goal 12Week Express and 8Week2 Sessions

- **2,582** Previous Dual Enrollment Students
- **226** Get It Done Attendees
- Current Students Adding a Class
- **319** Checklist Complete, Not Enrolled
- **51** Checklist Complete, Application Fee Not Paid
- **249** Courses in Shopping Cart
- 50 Promise Scholarship Applicants with Checklist Items Not Completed
- **1,681** SPC included on FASFA but not enrolled
- **3** Webinars Specific to 12 Week Express Session



# SPC *Promise Scholarship*



## Target Population

- Students who graduate from a high school in the 5 Low Income Zip Codes (Tarpon Springs, Clearwater, Pinellas Park, Northeast, and Lakewood)
- Must register in the fall immediately following graduation
- Must enroll for a least 6 credit hours (Fall and Spring)

## The Promise

The SPC *Promise Scholarship* will cover tuition and fees up until the end of the student's 3rd academic year

## Communities

- Approx **50%** of housing unit rents are **35%** or more of their monthly income
- In Pinellas Park, **32%** of those 25 or older only have a high school diploma
- In the 33705 zip code, **43%** of children under 18 are living in poverty

## The Impact

- **461** SPC *Promise Scholarships* awarded (Exceeding our goal!)
- **35%** increase in enrollment from these 5 schools (**501** students enrolled)
- **\$532K** of tuition and fees being covered

*The SPC Promise Scholarship will provide hope and a hand up for students who need it the most, lifting them out of generational poverty in the process. It's a powerful new tool in SPC's ongoing commitment to economic mobility and student success.*

## Pre-Orientation

- MyCourses
- Videos and resources
- 4 main assignments to receive certificate
  - Intro to MyCourses
  - Student Readiness Assessment
  - Your Keys to Success! survey
  - Career Coach

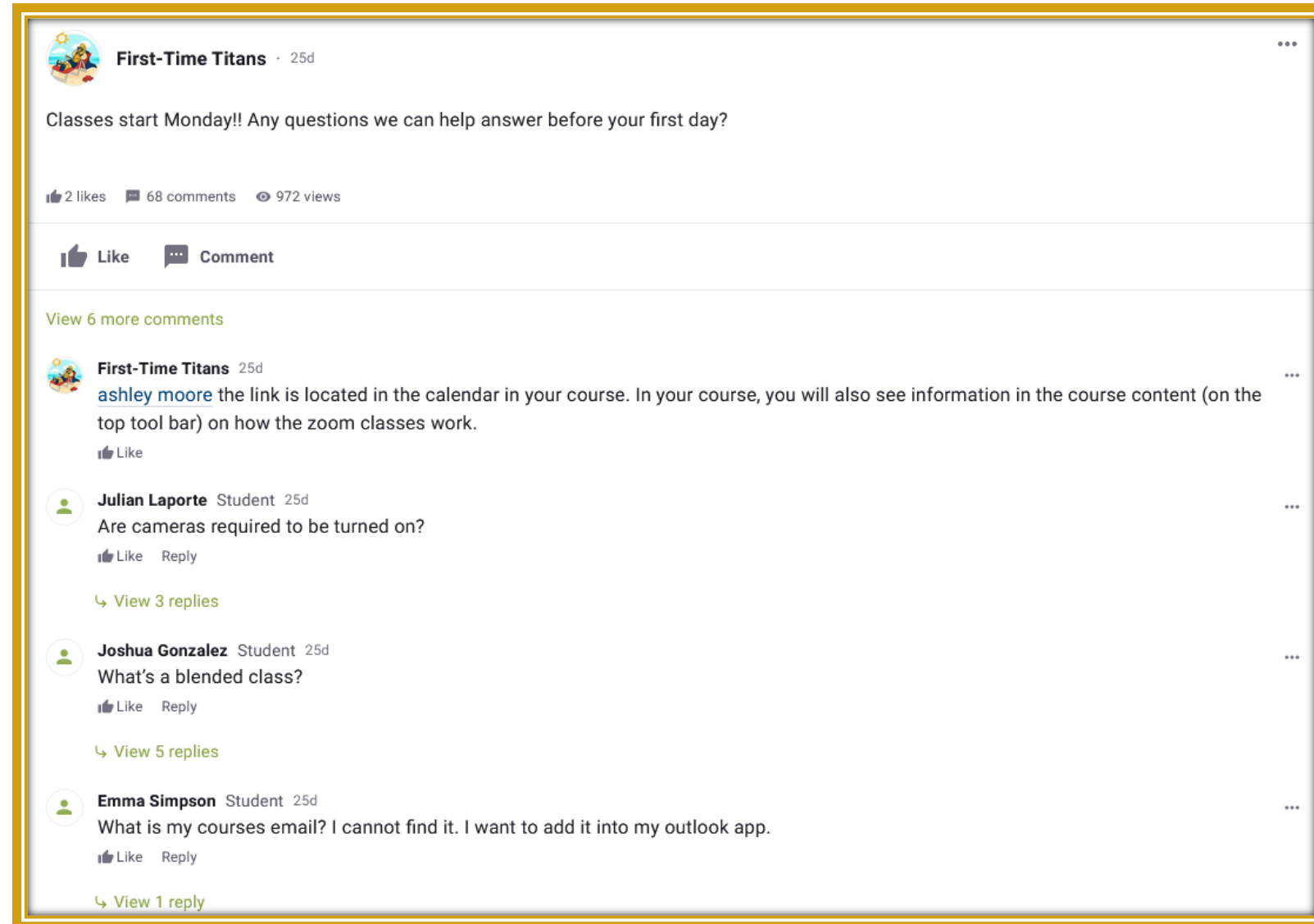
## Face-to-Face Orientation-Engagement Activities

- Career Exploration
- First Day Basics
- Developing your Resource Network
- Academic Planning

## By the Numbers

- **902** participated in F2F Orientation
- **100%** of participants found the content helpful
- Keys to Success Survey (New)
  - Improving Math (**52%**), Study (**48%**), Writing (**40%**) and Time Management (**39%**) Skills
  - Paying for College (**41%**)

# First-Time Titans



The screenshot shows a Facebook post from the page 'First-Time Titans', which has a profile picture of a group of people. The post text reads: 'Classes start Monday!! Any questions we can help answer before your first day?'. Below the text are engagement metrics: 2 likes, 68 comments, and 972 views. There are buttons for 'Like' and 'Comment'. A link says 'View 6 more comments'. Below the post are three comments from students:

- ashley moore** (25d): 'the link is located in the calendar in your course. In your course, you will also see information in the course content (on the top tool bar) on how the zoom classes work.' (1 like)
- Julian Laporte** (Student, 25d): 'Are cameras required to be turned on?' (1 like, 3 replies)
- Joshua Gonzalez** (Student, 25d): 'What's a blended class?' (1 like, 5 replies)
- Emma Simpson** (Student, 25d): 'What is my courses email? I cannot find it. I want to add it into my outlook app.' (1 like, 1 reply)

## Anything you would like to tell us about your orientation experience?

# Student Voices

**“It made me feel supported to succeed and do well.”**

**“My orientation experience was very good and helpful, and I believe I am on the right path for success now”**

**“This is my first college experience, so I'm glad this orientation was very open and welcome. I look forward to being a student here.”**

**“I like how thorough the people were to help us be better at SPC”**

**“I feel good about starting at SPC and I enjoy the campus and opportunities. Also, the people here are cool”**

**“It was nice to see how many people can help you at SPC.”**

**“I liked the orientation. All the major points were hit, and I feel like I have a great support system behind me.”**

**“It was great. I felt very welcomed by staff members and felt that they really care.”**

**“I enjoyed the orientation a lot more than I expected. I feel very cared for, and I even made a new friend already.”**



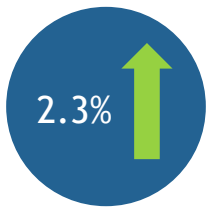
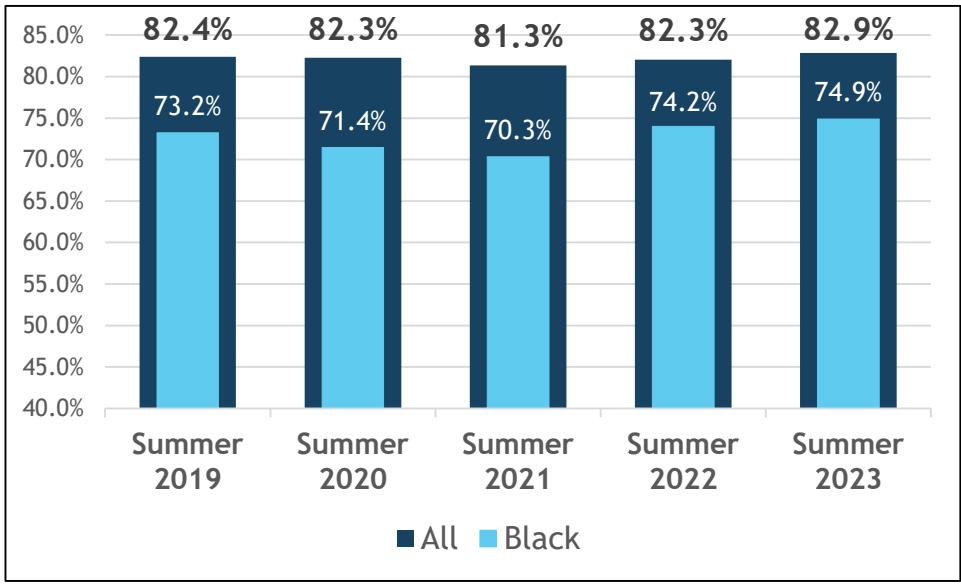
# Summer 2023 Student Success and 2022-2023 Student Success

BOT Meeting September 19, 2022

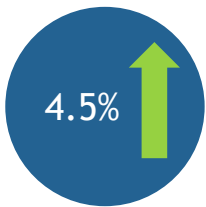
# Summer 2023 Success Rates



Met Gap Closure goal of 8% for the second summer term!!



Hispanic FTIC Males



Black Males



Black Females Online

### The Story of Black Student Success Gap Closure

**BEST IN**

8 Week 1

Gateway Courses:  
POS 2041  
CGS 1070

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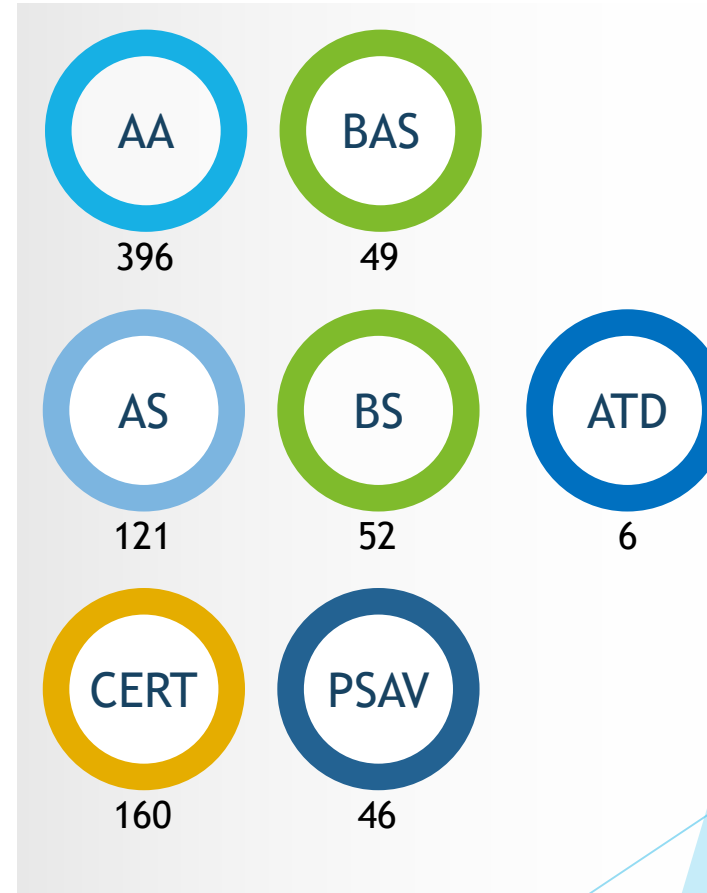
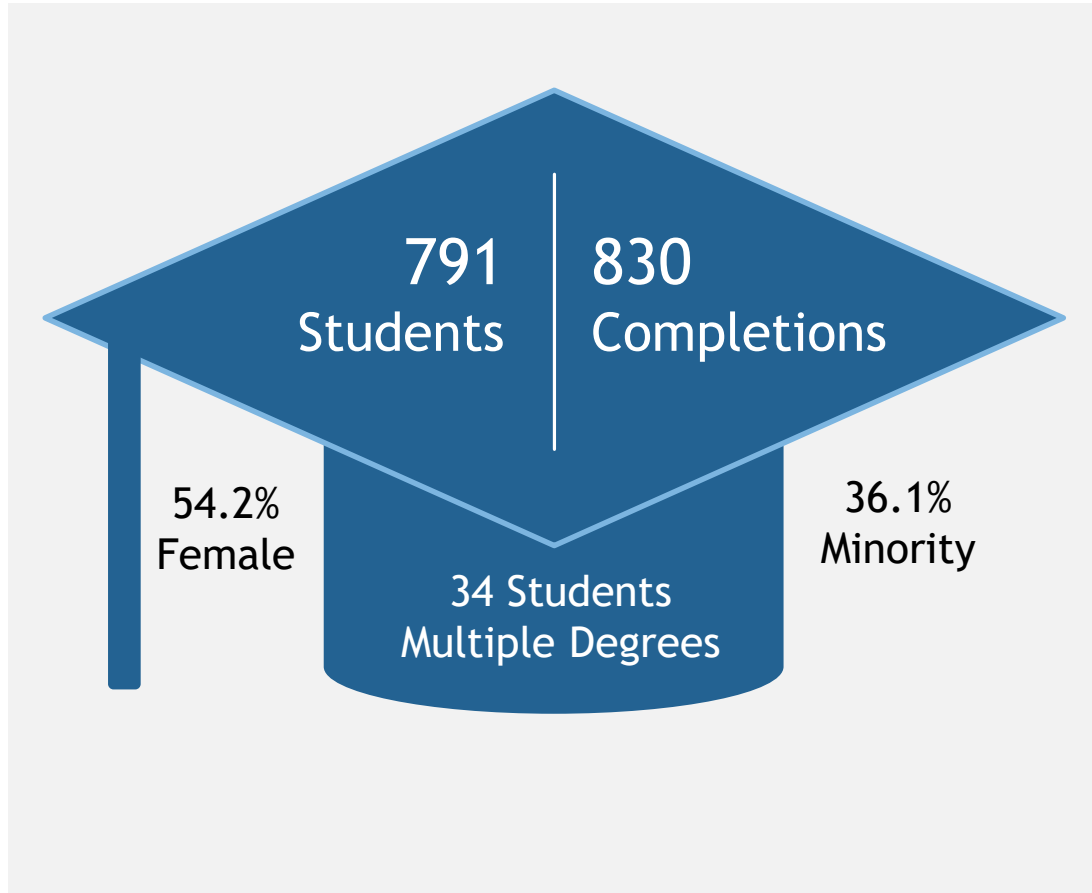
**NEEDS SUPPORT**

Gateway Courses:  
ACG 2021  
STA 2023

Readmit Students

Source: BI as of 8/31/23

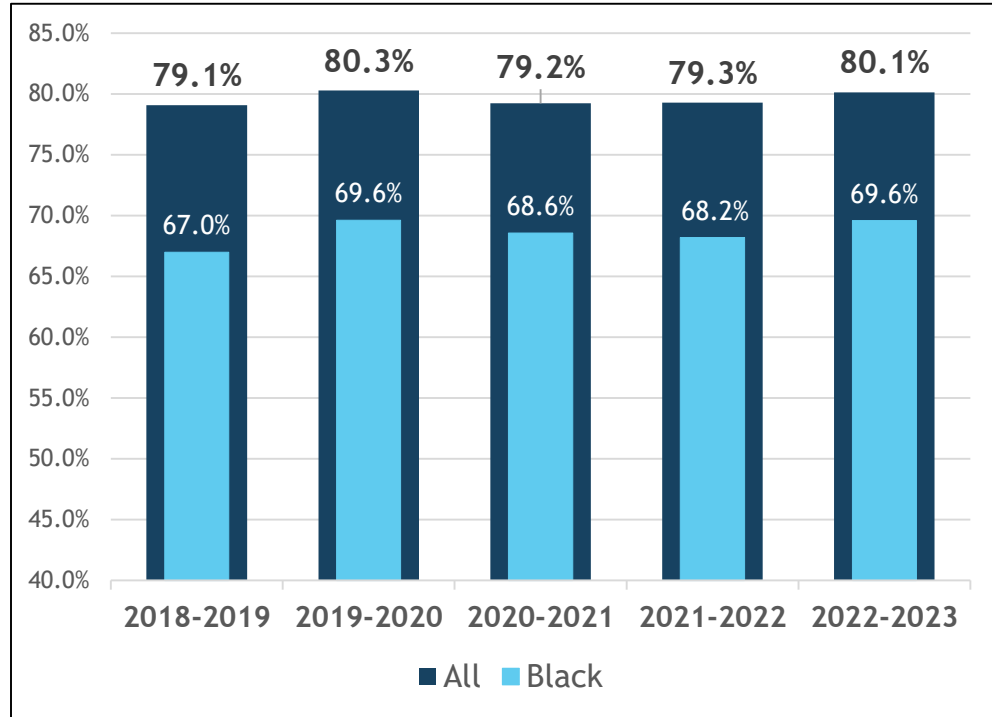
# Summer 2023 Graduates



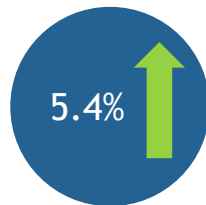
Source: BI as of 8/31/23



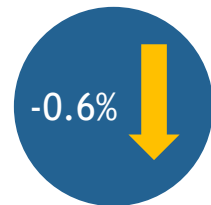
# 2022-2023 Success Rates



Hispanic FTIC  
Males



Black Males



Black Females  
Online

### The Story of Black Student Success Gap Closure

**BEST IN**

8 Week 1

Gateway Courses:  
POS 2041  
CGS 1070

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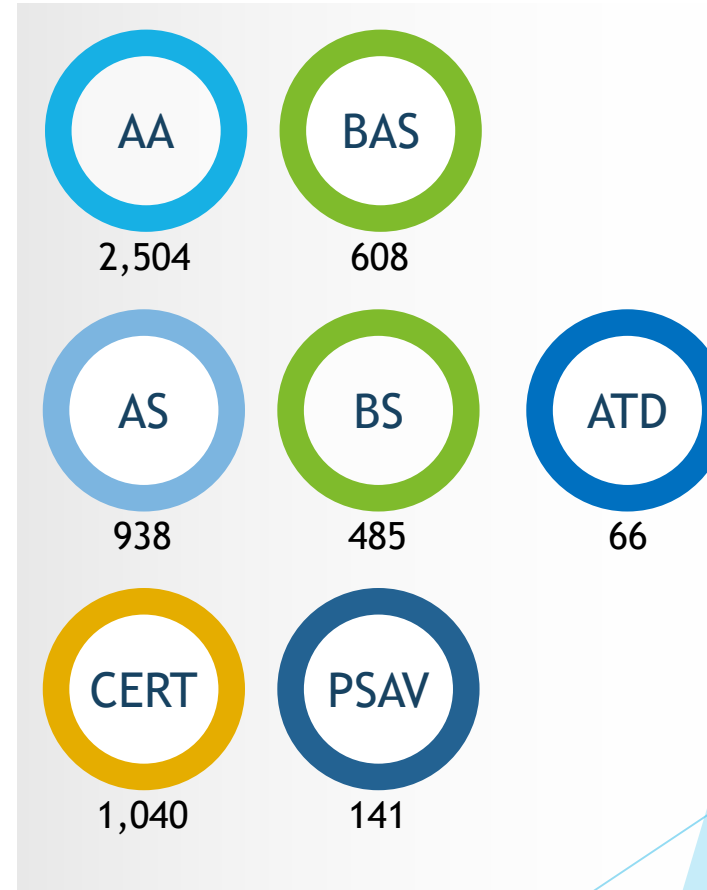
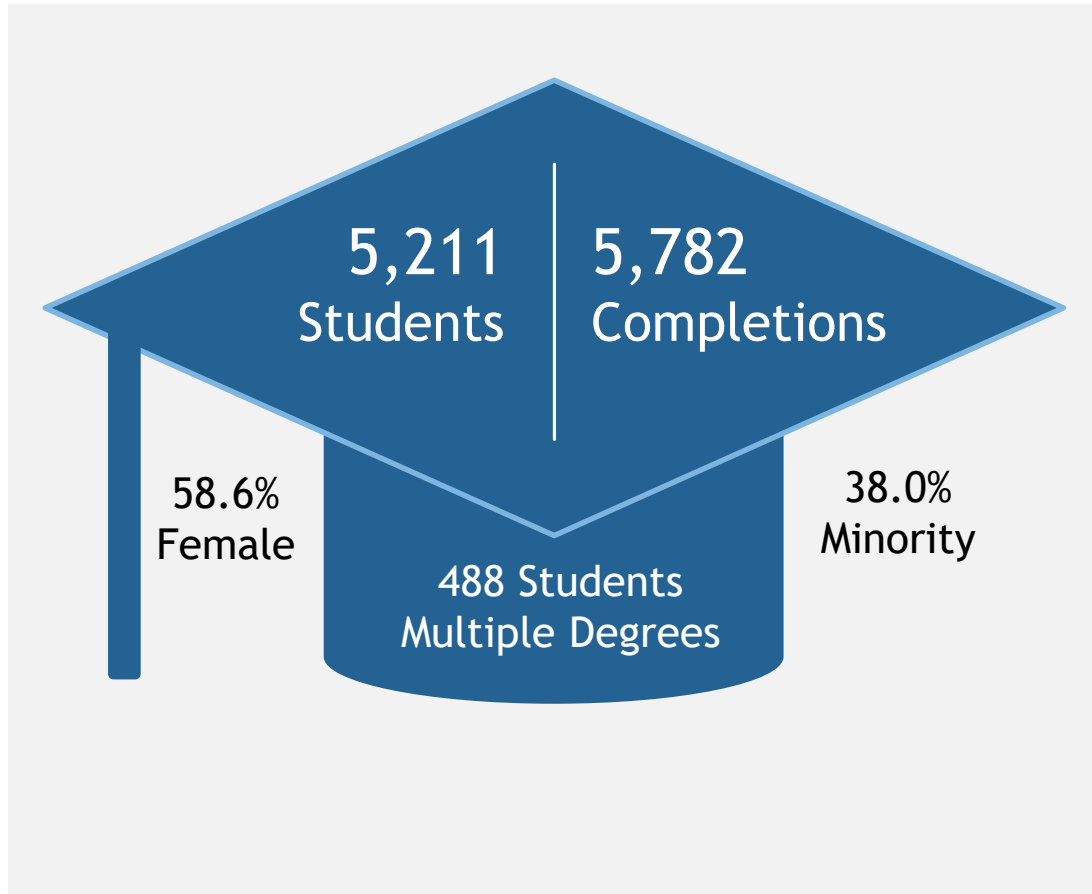
### NEEDS SUPPORT

Gateway Courses:  
MAC 1105  
MGF 1106

Express  
Session

Source: BI as of 8/31/23

# 2022-2023 Graduates



Source: BI as of 8/31/23

# Questions ?



*Better Jobs,  
Better Lives*

**BETTER JOBS,  
BETTER LIVES,  
BETTER FUTURES**



*Better Jobs,  
Better Lives*

## **BETTER JOBS, BETTER LIVES**

- **Too many people are living in poverty.**
- **Disconnect between available talent and employment**
- **Higher education → higher earnings + lower unemployment**



*Better Jobs,  
Better Lives*

## A FRAMEWORK FOR STUDENT SUCCESS

### **Access to opportunity.**

Enrollment reflects service area  
Students have high and equitable  
access to programs of value

### **Success in college.**

Students learn  
Students complete

### **Success after graduating.**

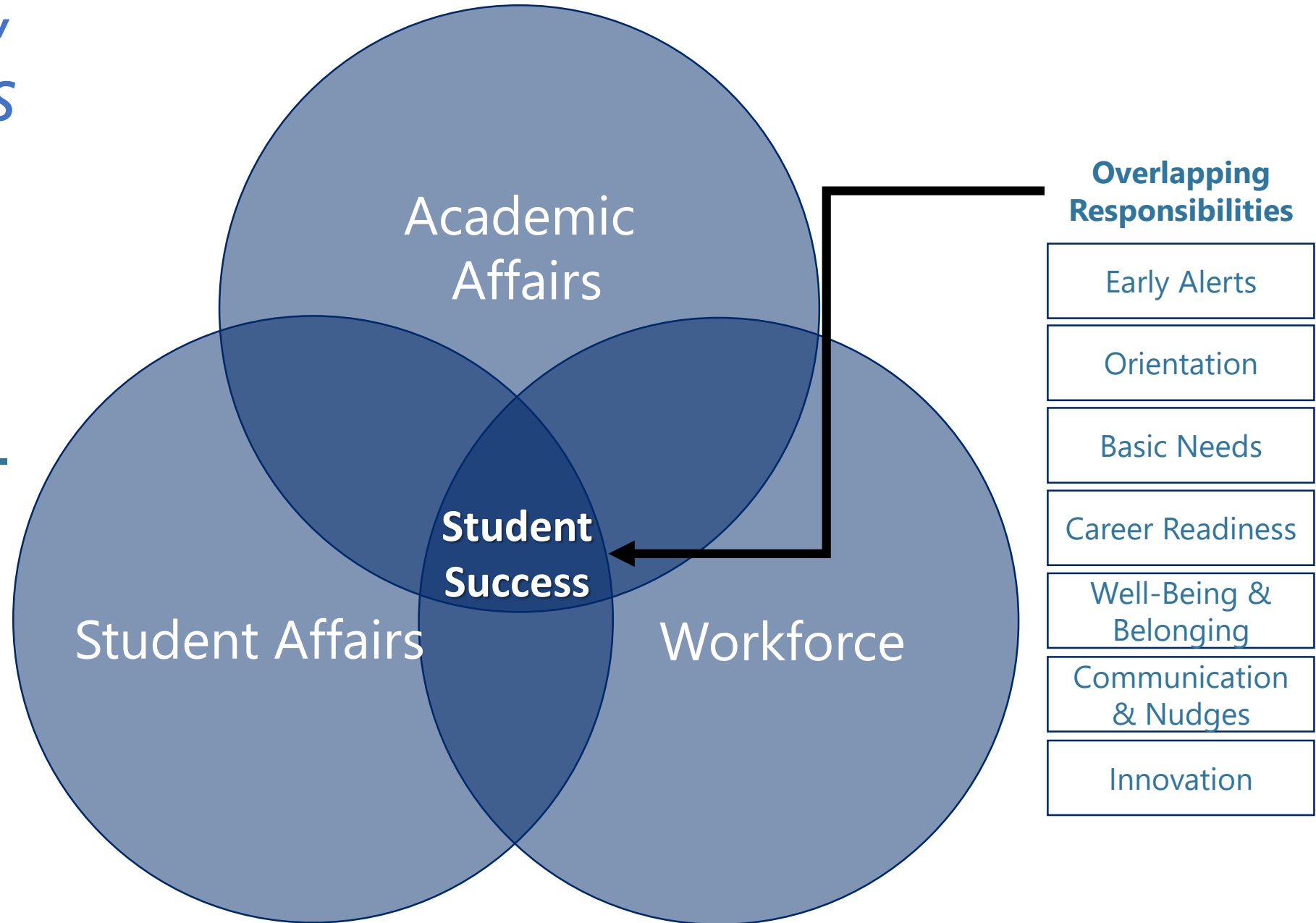
Students get good jobs  
Students transfer and attain bachelor's  
Equity in transfer and workforce outcomes for  
students of color and low-income students

**CCRC**

**COLLEGE  
EXCELLENCE  
PROGRAM**  
◆ aspen institute

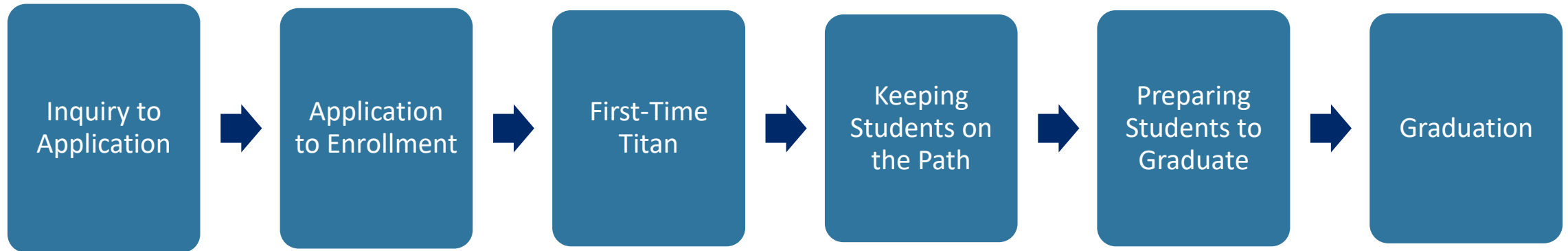
*Better Jobs,  
Better Lives*

**New Definition  
of Student  
Success = Post-  
Graduate  
Success**



*Better Jobs,  
Better Lives*

## STUDENT SERVICES PATH TO GRADUATION





*Better Jobs,  
Better Lives*

## **SUPPORTS**

- **SPC's Promise Scholarship**
- **First-Time Titans**
- **Advising Case Management Approach**
- **Titan Care Centers**
- **Career Development Services**



*Better Jobs,  
Better Lives*

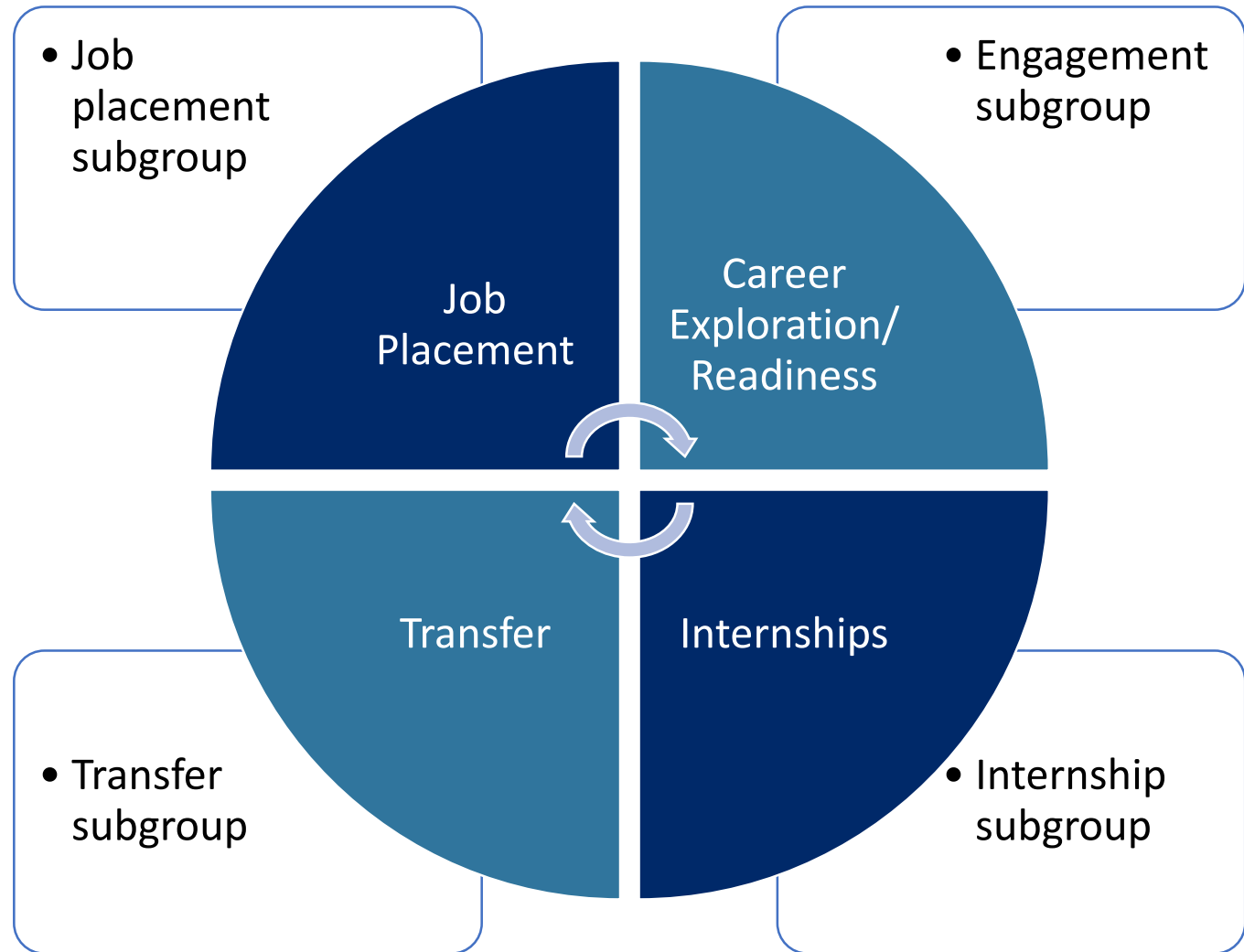
## **WORKFORCE**

- **Focus on Economic Mobility Through**
  - **Corporate partnerships**
  - **Aligning programs to workforce needs**
  - **Improving equitable access and transition to college**
  - **Enhancing job placement & job readiness**



# Better Jobs, Better Lives

## TALENT PATHWAYS

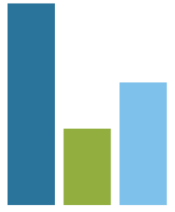




# Real Estate & Master Plan

## Allstate & Health Education Centers

Board of Trustee Meeting  
September 19, 2023



# Recap - Facilities Master Plan

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**Facilities Master Plan: multi-year strategy to align physical space to college plan, it provides framework for growth and capital improvements**

**In addition, the SPC Master Plan Addresses:**

- Improve 28% space utilization
- Reduce oversubscription in physical footprint assets
- Enhance academic synergy
- Generate diverse funding for future capital projects that align with mission critical initiatives
- Reduce facilities maintenance costs in alignment with usage



# Recap - Allstate Program Moves

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EMS AS Program

Allstate to SPG

EMT Certificate

Allstate to SPG

Line Worker Certificate

Allstate to SPG

Paramedic Certificate

Allstate to SPG

Corrections/Law Enforcement  
(PSAV)

Allstate to EPI

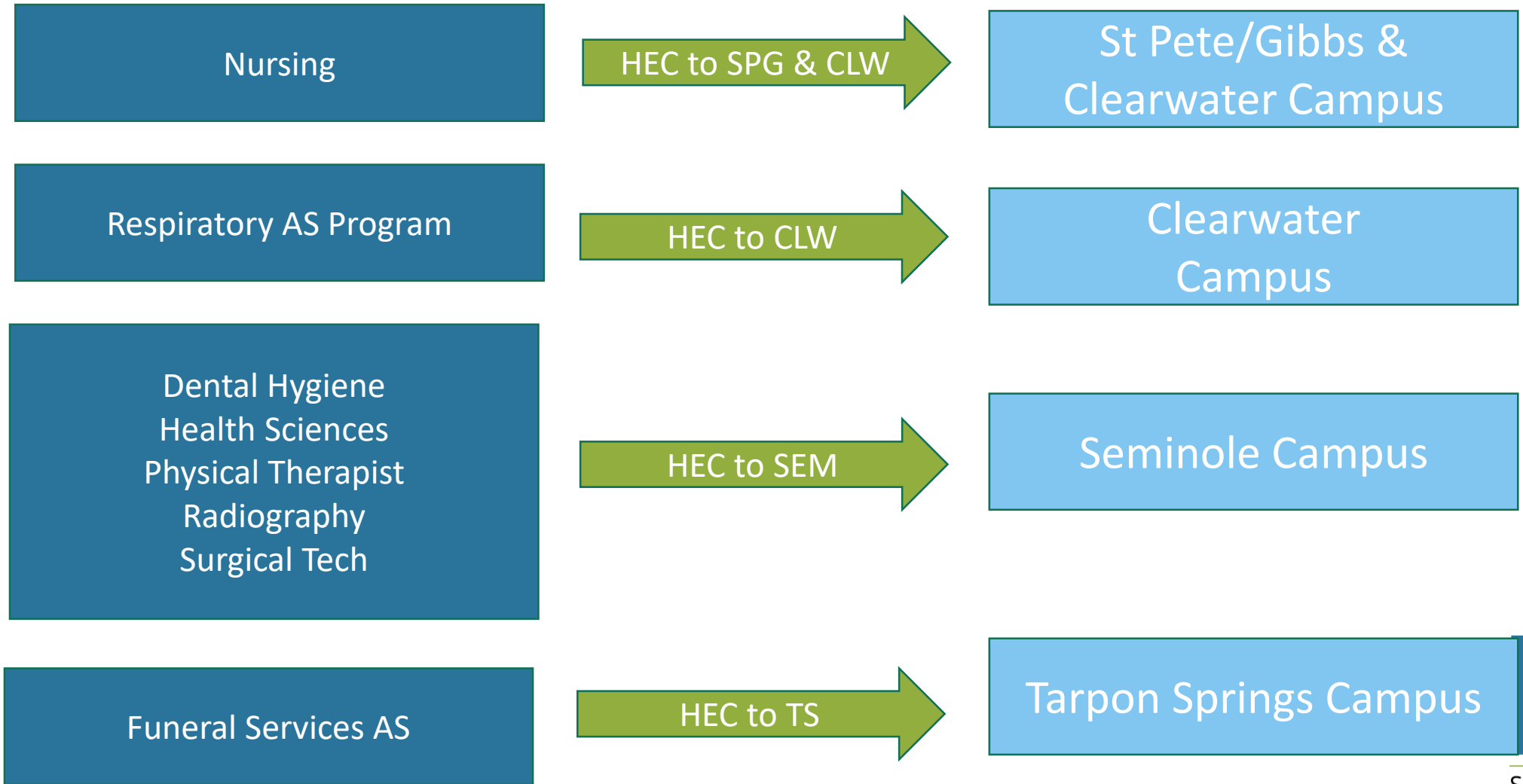
St Pete/Gibbs  
Campus

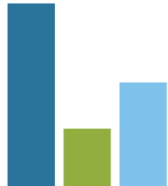
Epi Service Center



# Recap - HEC Program Moves

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# Recap - Actions

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JUN 2022

- BOT approved HEC South Annex, Coliseum Lot, SPG Wellness unnecessary for educational purposes

AUG 2022

- BOT approved Savills real estate broker

OCT 2022

- Master Plan & Real Estate Update to BOT

NOV 2022

- BOT approved Savills broker contract

JAN 2023

- Master Plan & Real Estate update to BOT

FEB 2023

- City presentation to BOT
- BOT approved Allstate parcel 1&4, HEC and Vet Tech unnecessary for educational purposes

APR 2023

- BOT approved RFI for brokerage services

MAY 2023

- BOT approved CBRE real estate broker
- Master Plan & Real Estate update to BOT

JUN 2023

- BOT approved 5-YR Facilities Plant Survey & CIP

AUG 2023

- BOT approved CBRE broker contract
- Facilities Master Plan & Real Estate Update Memo to BOT

SEP 2023

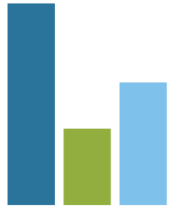
- *CBRE Presentation to BOT*
- *Request BOT approval to advertise Allstate & HEC*





# Real Estate Update

BOT Approved Unnecessary for Educational Purposes	Broker Selected	Property Listed/Advertised	Contract Negotiations	Signed Sales Contract	Property Sold
Coliseum Parking Lot					
St Pete/Gibbs Wellness Center					
Veterinary Technology Center					
Health Education Center (South Annex)					
Allstate Center (Parcel 1 & 4)					
Health Education Center (Main)					

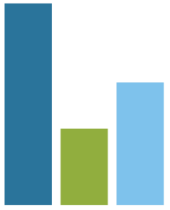


# Benefits

Fiduciary Responsibility to improve asset management.	Redirect funds toward student spaces & support.	Generate resources to invest in academic spaces.	Eliminate maintenance & operational expenses.	Optimize resource allocation & usage	Reduce property damage risks
	Align property assets to strategic goals	Demonstrate responsible stewardship of assets	Invest in state-of-the-art spaces and equipment	Provide enhanced support to students, faculty and staff	
		Accessible distances to Allstate Program for northern county area	Strengthen partnerships?		

# Questions

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# CBRE Introduction

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## David Conn

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## Lee Ann Korst

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Regional Manager  
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## Joe Thavis

First Vice President  
Capital Markets  
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## Mike DiBlasi

Managing Director  
Tampa  
+1 813 495 4696  
[mike.diblasi@cbre.com](mailto:mike.diblasi@cbre.com)

Date: September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Dr. Tonjua Williams, President 

**SUBJECT:** Personnel Report

**Approval is sought for the following recommended personnel transactions:**

<b>HIRE Budgeted Administrative &amp; Professional</b>			
<b>Name</b>	<b>Title</b>	<b>Department/Location</b>	<b>Effective Date</b>
Curran, Jessica	Program Director II	Humanities & Fine Arts SE	8/7/2023
Stanich, Samantha	Communications/PR Coordinator	Marketing&StrategicCommunicatn	8/21/2023
Wheeler, Reshia A	Program Director II	Health Information Mgmt HC	8/7/2023

<b>TRANSFER/PROMOTION Budgeted Administrative &amp; Professional</b>			
<b>Name</b>	<b>Title</b>	<b>Department/Location</b>	<b>Effective Date</b>
Andrasik, Stephen J	Associate Dean	Academic Affairs	8/1/2023
Bennett, Rachel B	Assistant Dean	Ethics TS	8/1/2023
Bueller, Daniel J	Associate Dean	Academic Affairs	8/1/2023
Gorham, Tricia	Academic Program Director	Veterinary Technology	8/1/2023
Hofrichter, Jamie E	Academic Program Director	Nursing HC	8/1/2023
Johnson, Hannah A	Assistant Dean	Mathematics SPG	8/1/2023
King, Laurie A	Assistant Dean	Ethics SPG	8/1/2023
Lattenhauer, Naly	Coord, Early College/Dual Enrl	Early College/Dual Enrollment	8/21/2023
Lordahl, Lisa A	Career & Academic Advisor	Counseling & Advisement HC	8/21/2023
Mancini, Emerald S	Accounting/Financial Analyst	NTPI/WMD Grant - AC	8/21/2023
Meyer, Heather N	Assoc Dir, Learning Resources	Learning Resources	8/21/2023
Moore, Joy B	Associate Dean	Academic Affairs	8/1/2023
Muehl, Nathan	Associate Dean	Humanities & Fine Arts SPG	8/1/2023
Olson, Leah H	Academic Program Director	Nursing HC	8/1/2023
Prifti, Bledar	Assistant Dean	Social & Behavioral Science SP	8/1/2023
Rivero, Douglas	Assistant Dean	Social & Behavioral Science SE	8/1/2023
Ulrich, Shannon M	Associate Dean	Academic Affairs	8/1/2023
Krause, Daniel R	Career & Academic Advisor	Counseling & Advisement DT	8/21/2023
Tucker, Fredrick W	Career & Academic Advisor	Counseling & Advisement CL	8/1/2023
Essex, Kaylee L	Systems Analyst	Administrative Information Sys	8/7/2023
Estlund, Amber L	Assistant Dean	Communications SPG	8/1/2023
Kilgore, Pelagia J	Assistant Dean	Mathematics TS	8/1/2023
Long, Johnie V	Associate Dean	College of Computer & InfoTech	8/1/2023
Moore, Grace L	Assistant Dean	Natural Science TS	8/1/2023
Wilson, Ian J	Assistant Dean	Communications CL	8/1/2023

<b>HIRE Budgeted Career Service</b>			
<b>Name</b>	<b>Title</b>	<b>Department/Location</b>	<b>Effective Date</b>
Barnes, Sydney E	Student Support Specialist	Associate Provost Office SPG	8/7/2023
Case, Evelyn S	Sr Administrative Svcs Assist	Humanities & Fine Arts SPG	8/21/2023
Gorman, Jessica S	Laboratory Specialist	Natural Science SPG	8/7/2023
Bredbenner, Monique	Career & Academic Advisor	Counseling & Advisement HC	8/7/2023
Edwards, Claudine M	Custodian	Custodial Services SPG	8/21/2023
Pham, Ariana	Student Support Specialist	Financial Assistance Services	8/21/2023
Ryan, Anne M	Sr InstructionalSupportSpeclst	College of Education	8/1/2023

<b>TRANSFER/PROMOTION Budgeted Career Service</b>			
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Name	Title	Department/Location	Effective Date
Meyers, Dennis M	Sr Security Officer	Campus Security CL	8/21/2023
Mulligan, Nina M	Library Svcs Paraprofessional	Learning Resources	8/21/2023
Zaldana, Anthony	Sr Tech Support Specialist	Administrative Information Sys	8/28/2023
Arroyo, Alquimides	Security Officer	Campus Security CL	8/7/2023
Martinez, Erika G	Administrative Svcs Specialist	College of Education TS	8/21/2023
Arroyo, Alquimides	Security Officer	Campus Security CL	8/7/2023
Martinez, Erika G	Administrative Svcs Specialist	College of Education TS	8/21/2023

<b>RENEWAL CONTRACT Budgeted Administrative &amp; Professional</b>			
Name	Title	Department/Location	Effective Date

<b>FACULTY</b>			
Name	Title	Department/Location	Effective Date
Welch, John H	Faculty	Social & Behavioral Science CL	8/1/2023
Collar, Shirley A	Faculty	Health Information Mgmt HC	8/1/2023
Chestnutt Jr, Thomas E	Faculty	Mathematics CL	8/5/2023
Glowacki, Thomas J	Faculty	Humanities & Fine Arts SPG	8/5/2023
Trammel, Christopher B	Faculty	Academic Affairs	8/7/2023
Miklos, Rebecca J	Faculty	Collegiate High School -Tarpon	8/7/2023
Todak, Elizabeth M	Faculty	Emergency Medical Services HC	8/1/2023
Vernon, James C	Faculty	College of Computer & InfoTech	8/7/2023
Barnett, Rebekah	Faculty	Human Services HC	8/1/2023
Costa, Nicole L	Faculty	Mathematics CL	8/1/2023
Hetzel, Daniel A	Faculty	Humanities & Fine Arts SPG	8/1/2023
Mormino, Amy E	Faculty	Humanities & Fine Arts CL	8/7/2023
Poshi, Marietta	Faculty	Business Administration SP	8/1/2023
Randelman, Robert E	Faculty	Natural Science TS	8/1/2023
Shuman, Susan L	Faculty	Natural Science TS	8/1/2023
Smith, Alysha M	Faculty	College of Education	8/7/2023

<b>SUPPLEMENTAL Temporary</b>			
Name	Title	Department/Location	Effective Date
Black, Louise	Adjunct Faculty	Baccalaureate Programs	8/6/2023
Black, Louise	Adjunct Faculty, Bach	Baccalaureate Programs	8/6/2023
Brace, Amber J	Adjunct Faculty, Bach	Baccalaureate Biology	8/14/2023
Brito, Camilla P	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Byrne Peterson, Siobhan M	Faculty - supplemental	Natural Science TS	8/1/2023
Charleston, Jody	Faculty - supplemental	Business Administration SP	8/1/2023
Competelli, Patrick M	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Costa, Nicole L	Faculty - supplemental	Mathematics SPG	8/14/2023
Cox, Christina	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/21/2023
Cress, Andrea	Adjunct Faculty, Bach	Baccalaureate Biology	8/1/2023
Cundiff, Robert S	Adjunct Faculty	Communications TS	8/1/2023
Cutliffe, Temara J	Faculty - supplemental	Health Information Mgmt HC	8/1/2023
Davis, Darlene L	Contributed Service	Early College/Dual Enrollment	8/14/2023
Duncan, Heather B	Faculty - supplemental	College of Education	8/1/2023
Earle, Michael	Faculty - supplemental	Social & Behavioral Science SP	8/1/2023
Freed, Cynthia A	Adjunct Faculty	College of Education	8/1/2023
Garas, Ahab	Adjunct Faculty	Early College/Dual Enrollment	8/14/2023
Gladstone, Douglas	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Hennessy, Kevin P	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Hetzel, Daniel A	Faculty - supplemental	Humanities & Fine Arts SPG	8/1/2023
Hofrichter, Jamie E	Faculty - supplemental	Nursing HC	8/14/2023
Jacobs, Jeri-Lyn	Adjunct Faculty	Social & Behavioral Science CL	8/14/2023
Jaworski, Alicia M	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/21/2023
Jones-Cruder, LaTuana D	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/8/2023
Kemp, Norene	Faculty - supplemental	College of Computer & InfoTech	8/1/2023
Kemp, Norene	Faculty - supplemental	College of Computer & InfoTech	8/1/2023

Klee, Amber L	Contributed Service	Early College/Dual Enrollment	8/14/2023
Lynford, Elyse K	Contributed Service	Nursing HC	8/1/2023
Macauley, Karen	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Martin, James J	Adjunct Faculty	Social & Behavioral Science CL	8/28/2023
Martin, Sidney E	Project Deliverable-Flat Amt	Academic EffectivenessAssesmt	8/22/2023
Patterson, Kenneth	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/21/2023
Price, Tim E	Faculty - supplemental	Business Administration SP	8/1/2023
Raisch, Steven D	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Saavedra, Joshua A	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Sherdiwala, Monti J	Faculty - supplemental	Mathematics CL	8/1/2023
Silvers, Stefanie C	Faculty - supplemental	Social & Behavioral Science CL	8/14/2023
Slaughter, Gerald Z	Faculty - supplemental	Business Administration SP	8/1/2023
Slaughter, Gerald Z	Faculty - supplemental	Business Administration SP	8/1/2023
Smith, Brendan P	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/28/2023
Snoots, Christina M	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Storm, Martin A	Faculty - supplemental	College of Education	8/1/2023
Storm, Martin A	Faculty - supplemental	Mathematics SPG	8/1/2023
Sullivan, Michael C	Professional Trainer-OPS	Fire Sciences	8/7/2023
Sullivan, Michael C	Professional Trainer-OPS	Fire Sciences	8/7/2023
Sullivan, Michael C	Professional Trainer-OPS	Fire Sciences	8/7/2023
Tave, Carolina	Professional Trainer-OPS	Workforce/Professional Developmnt	8/21/2023
Taylor, Ashley A	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Thomas, Tracy G	Faculty - supplemental	Communications TS	8/1/2023
Todak, Elizabeth M	Faculty - supplemental	Emergency Medical Services HC	8/14/2023
Tran, Andrea N	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Vernon, James C	Faculty - supplemental	College of Computer & InfoTech	8/14/2023
Vernon, James C	Faculty - supplemental	College of Computer & InfoTech	8/14/2023
White, Julia M	Faculty - supplemental	Communications SE	8/14/2023
Winckel, Christopher J	Professional Trainer-OPS	CJI AA/AS DOC AC	8/7/2023
Bishop, Tameka	Adjunct Faculty	Mathematics SPG	8/7/2023
Blinn, David H	Adjunct Faculty	Business Administration SP	8/1/2023
Brace, Amber J	Adjunct Faculty	Natural Science CL	8/21/2023
Burton, Barry	Adjunct Faculty, Bach	Baccalaureate Programs	8/1/2023
Chavez, Veronica P	Adjunct Faculty, HTF for HEC	Nursing HC	8/21/2023
Derrick, Megan	Adjunct Faculty	Communications SPG	8/14/2023
Distasio, Daniel A	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Dugan, Amy L	Adjunct Faculty	Natural Science CL	8/21/2023
Franklin, Lauren H	Adjunct Faculty, HTF for HEC	Nursing HC	8/21/2023
Glavatskyy, Liliya	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Green, Alexa R	Adjunct Faculty	Natural Science SPG	8/1/2023
Jones, Charles H	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Lawrence, Jennifer L	Adjunct Faculty, HTF for HEC	Nursing HC	8/14/2023
Morgan, Dianna	Professional, Hourly-OPS	Accessibility Services	8/21/2023
Myers, Paul	Adjunct Faculty	Mathematics TS	8/7/2023
Peck, Rhonda	Adjunct Faculty	Mathematics TS	8/1/2023
Polojac-Chenoweth, Denise	Adjunct Faculty	Mathematics TS	8/7/2023
Preisler, Daniel	Adjunct Faculty	Mathematics TS	8/21/2023
Pupke, Cole T	Professional Trainer-OPS	CJI AA/AS DOC AC	8/21/2023
Scantlebury, Daniela M	Adjunct Faculty	Natural Science SE	8/1/2023
Silverboard, Jill	Adjunct Faculty, Bach	Baccalaureate Programs	8/1/2023
Swain, Lisa	Instructor, Temporary Sub	Collegiate High School -Tarpon	8/21/2023
Turner, Valerie L	Adjunct Faculty	Mathematics TS	8/1/2023
Vukota, Sergej	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Black, Louise	Adjunct Faculty	Baccalaureate Programs	8/6/2023
Brachna, Kelsey C	Adjunct Faculty	Mathematics SPG	8/1/2023
Brito, Anna F	Adjunct Faculty, HTF for HEC	Emergency Medical Services HC	8/14/2023
Campbell, Gary	Adjunct Faculty	Communications CL	8/28/2023
Champigny-Hotel, Sophie M	Adjunct Faculty	Communications SE	8/1/2023

Chestnutt Jr, Thomas E	Adjunct Faculty	Mathematics CL	8/7/2023
Concepcion, Iris N	Adjunct Faculty, HTF for HEC	Nursing HC	8/7/2023
Glowacki, Thomas J	Adjunct Faculty	Humanities & Fine Arts SPG	8/7/2023
Hesting, John P	Adjunct Faculty	Social & Behavioral Science SE	8/28/2023
Martin, James J	Adjunct Faculty	Social & Behavioral Science CL	8/28/2023
Moran, Meredith B	Adjunct Faculty	Human Services HC	8/1/2023
Ortiz, Justin	Adjunct Faculty	Natural Science CL	8/1/2023
Ryan, Anne M	Faculty - supplemental	College of Education	8/7/2023
Sharp, Lara L	Adjunct Faculty	Engineering Technology CL	8/7/2023
Silsby Mannerud, Celeste N	Adjunct Faculty	Humanities & Fine Arts CL	8/1/2023
Sinclair, Steven G	Adjunct Faculty	Humanities & Fine Arts SE	8/7/2023
Sinclair, Steven G	Adjunct Faculty	Humanities & Fine Arts CL	8/7/2023
Smith, Ligeia S	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/7/2023
Staples, Janie K	Professional Trainer-OPS	CJI AA/AS DOC AC	8/7/2023
Andura, Maria Ines	Professional Trainer-OPS	Workforce/Professnl Developmnt	8/21/2023
Boardman, Erica S	Adjunct Faculty	Nursing HC	8/1/2023
Broome, Ryan	Contributed Service	Early College/Dual Enrollment	8/14/2023
Buitrago, Marlana A	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Cagle, Jacob T	Adjunct Faculty, Bach	Baccalaureate Biology	8/7/2023
Damon, Tammy	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Dobbins, Denkenesh	Adjunct Faculty	Natural Science CL	8/1/2023
Fleischman, Jessica M	Contributed Service	Early College/Dual Enrollment	8/14/2023
Gehring, Mason C	Adjunct Faculty	Humanities & Fine Arts CL	8/1/2023
Hood, Donald H	Adjunct Faculty	Mathematics CL	8/1/2023
Hubbard, Christoper J	Adjunct Faculty	Humanities & Fine Arts CL	8/1/2023
Jones, Hannah R	Adjunct Faculty	Communications SE	8/14/2023
Knowles Jr, Curtis M	Adjunct Faculty	College of Computer & InfoTech	8/1/2023
Krusemark, Amy	Contributed Service	Early College/Dual Enrollment	8/14/2023
Lentz, Savanna D	Adjunct Faculty, HTF for HEC	xNURSNG-HC Nursing HC	8/1/2023
Looney, Jay	Contributed Service	Early College/Dual Enrollment	8/14/2023
McFerrin, William R	Adjunct Faculty	Social & Behavioral Science TS	8/1/2023
Mcintyre, Clarence M	Contributed Service	Early College/Dual Enrollment	8/14/2023
Meier, Lacie M	Adjunct Faculty	Communications SE	8/14/2023
Neikens, Daniel	Adjunct Faculty	Natural Science SE	8/1/2023
Pappalardo, Mark T	Adjunct Faculty	Business Administration SP	8/1/2023
Pile, Richard T	Contributed Service	Early College/Dual Enrollment	8/14/2023
Saavedra, Joshua A	Adjunct Faculty	Emergency Medical Services HC	8/1/2023
Sardoni, Brianne L	Adjunct Faculty	Communications CL	8/14/2023
Sullivan, Michael C	Professional Trainer-OPS	Fire Sciences	8/7/2023
Taylor, Christina L	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Tynan, Amanda M	Adjunct Faculty, HTF for HEC	Nursing HC	8/1/2023
Varvil Jr, Terry R	Adjunct Faculty	Mathematics SPG	8/1/2023

<b>HIRE Temporary</b>			
<b>Name</b>	<b>Title</b>	<b>Department/Location</b>	<b>Effective Date</b>
Corbit, Hope	OPS Career Level 8	College Attorney DO	8/28/2023
Higgins, David	OPS Career Level 4	Student Services	8/7/2023
Woods, Michael A	OPS Career Level 3	Leepa/Rattner Museum	8/1/2023
Tedder, Mckayla R	OPS Career Level 1	Learning Resources	8/21/2023
Gniewosz, Alexis G	OPS Career Level 4	Humanities & Fine Arts SE	8/14/2023
Halbach, Kara M	OPS Career Level 5	Admissions & Central Records	8/21/2023

Darryl Wright-Greene, Chief Human resources and Talent Officer, bringing the actions forward, recommends approval.

DB 9-4-2023



September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President



**SUBJECT:** Carryforward Spending Plan

**Authorization is requested to approve Florida College System Carryforward Spending Plan pursuant to 1013.841 Florida Statutes.**

In July 2019, the State of Florida adopted 1013.841 Florida Statute that requires “Florida College System institutions with a final FTE of 15,000 or greater for the prior year that retains a state operating fund carry forward balance in excess of the 7 percent minimum shall submit a spending plan for its excess carry forward balance.”

Currently, the development of the three-financial plan will include a comprehensive fiscal direction, focus on Financial Vitality actions, and support the strategic goals set forth by the Board of Trustees. Academic Excellence, Economic Mobility, Community Engagement, and Employee Engagement & Experience.

In all our resources, St. Petersburg College looks to continue efforts of Innovating Our Future by:

- Closing achievement gaps;
- Preparing students for careers;
- Serving as a catalyst for positive change;
- Building an inclusive culture of care; and
- Delivering the College’s strategic vision using financial sustainability.

As we continue our efforts of prudent fiscal stewardship, we understand the need to invest in the future of St. Petersburg College. The report below illustrates a list of carryforward items to meet future needs.

Line Item #	Carryforward Spending Plan Category	Specific Expenditure/Project Title	Carryforward Amount
1.	(c) Completion of remodeling project	Health Education Program Capital Project	8,000,000
2.	(b) Completion of renovation, repair or maintenance project	Capital Master Plan Projects	7,630,876
3.	(e) Operating expenditures	Technology Refresh	5,000,000
4.	(e) Operating expenditures	Academic & Student Success Innovation	3,610,000
5.	(e) Operating expenditures	Employee Experience & Engagement	1,390,000
6.	(e) Operating expenditures	Student Success Initiative Program	3,000,000
7.	(g) Commitment to contingency reserve related to state declared emergency	State of Emergency Contingency	13,343,375
<b>Total as of July 1, 2023: *</b>			<b>\$ 41,974,251</b>

Janette Hunt, Vice President, Finance and Business Operations; Hector Lora, Associate Vice President, Budgeting, Mike Meigs, Associate Vice President, Accounting, Business & Finance Services recommend approval.

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President



**SUBJECT:** Credit Curriculum

The following is a summary of credit curriculum changes for which approval is sought for Spring 2024 (Term 0630) and Summer 2024 (0635). Where noted with an \*, approval is being sought for Fall 2023 (0625).

**New Program Highlights:**

**College of Education:**

- **Training and Development (TRNDEV-ATC):** A new 18 credit program designed to prepare completers for adult learning, corporate training, and professional development. It will also be embedded in the Educational Studies and Community Leadership BS program's Training and Development subplan.
  - *Job Opportunities: Nonprofit Volunteer Trainer, Training and development role in government or private sector, Adult Learning Teacher*

**Transfer Plans:** The following transfer plans provide students with a clearly defined path and seamless transition to a Baccalaureate program offered at St. Petersburg College.

- **\*Internal – Educational Studies Training and Development (TRNDEV-TR)**
- **\*Internal – Secondary Education Mathematics (MTSED-TR)**
- **\*Internal – Human Services (HUMSVC-TR)**

**Credit Curriculum Updates for Spring 2024 (0630) and Summer 2024 (0635)**  
**Summary of Curriculum Activity in Programs and Courses**

**NEW/DELETED/MODIFIED PROGRAMS:**

<i>Career &amp; Academic Community</i>	<i>New</i>	<i>Modified</i>	<i>Transfer</i>	<i>Deleted</i>	<i>Total</i>
Arts, Humanities, and Design					0
Business					0
Communications					0
Education	1	1			2
Engineering, Manufacturing, and Building Arts				1	1
Health Sciences and Veterinary Technology		2		1	3
Public Safety, Public Policy, and Legal Studies					0
Science and Mathematics					0
Social/Behavioral Sciences and Human Services					0
Technology					0
<b>Total</b>	<b>1</b>	<b>3</b>	<b>0</b>	<b>2</b>	<b>6</b>

**NEW/DELETED/MODIFIED COURSES:**

<i>Career &amp; Academic Community</i>	<i>New</i>	<i>Modified</i>	<i>Revitalized</i>	<i>Deleted</i>	<i>Total</i>
Arts, Humanities, and Design		1			1
Business		2			2
Communications		3			3
Education	2	12	5		19
Engineering, Manufacturing, and Building Arts					0
Health Sciences and Veterinary Technology		6		1	7
Public Safety, Public Policy, and Legal Studies		5			5
Science and Mathematics		2			2
Social/Behavioral Sciences and Human Services		7			6
Technology		2			2
<b>Total</b>	<b>2</b>	<b>40</b>	<b>0</b>	<b>1</b>	<b>43</b>

**Program & Course Updates Effective Spring 2024 (0630)**

*Note: Closed programs follow a three-year teach-out period and deleted courses follow a five-year teach-out period, unless otherwise indicated.*

## ARTS, HUMANITIES, AND DESIGN

Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
MUM 2680	Audio Technician Foundations	Updating course title and MLOs to better reflect the outcomes of the course.

## BUSINESS

Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
ACG 2450	Accounting Software Applications	The course content of ACG 2450 has changed over the last several years and may not be accurately reflected in the MLOs. The textbook has also changed but was never reflected the course information.
MAN 4570	International Procurement & Outsourcing	Added MGTMG-T-BAS and SUSMG-T-BAS and removed INTBUS-BAS from Requisites. Updated MLOs.

## COMMUNICATIONS

Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
MMC 2000	Introduction to Mass Communications	3 year course review. Updating Course Description and Major Learning Outcomes.
MMC 2100	Writing for the Mass Media	3 year course review. Updating Course Description and Major Learning Outcomes.
MMC 2700	Mass Media and Popular Culture	3 year course review. Updating Course Description and Major Learning Outcomes.

# EDUCATION

## Program Updates:

<b>Program Code</b>	<b>Program Title</b>	<b>Rationale</b>
PKPED-BS	Prekindergarten/Primary Education (age 3 through grade 3) with Infused ESOL and Reading Endorsements	This program is being reactivated with an increased focus on content knowledge to support the development of effective early childhood educators. The program is being reactivated due to an increased demand for early childhood educators, not just in our local communities, but nationally.

## New Courses:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
EEC 4247	Integrated Humanities, Social Science and Arts	New course for the reactivation of PKPED-BS.
EEX 4294	Differentiated Instruction	New course for the reactivated PKPED-BS.

## Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
EEC 2300	Developing Cognitive Activities for Young Children (Math, Language Arts, Science, Social Studies, Health)	3 year course review. Updating Major Learning Outcomes.
EEC 3005	Child Growth and Development in Early Childhood	Course review and development for reactivation of PKPED-BS. Course is being revised to reflect the most up-to-date content for the Age 3 - Grade 3 program.
EEC 4210	Integrated Curriculum I for Prekindergarten / Primary Education	Course is being reactivated and will be revised to reflect the needs of the PKPED-BS program (reactivated). The MLOs have been updated to reflect an increased focus on content knowledge in early childhood education, as students in this pathway must take and pass a subject area exam. This is the first in a series of 2 courses focused on content knowledge.
EEC 4211	Integrated Curriculum II: For Prekindergarten/Primary Education	The course is being reactivated and will be revised to reflect the needs of the PKPED-BS program (reactivated). The MLOs have been updated to reflect an increased focus on content knowledge in early childhood education, as students in this pathway must take and pass a subject area exam. This is the second in a series of 2 courses focused on content knowledge.

EEC 4314	Social/Emotional Competence	Course reactivation for PKPED-BS.
EEC 4940	Pre-Kindergarten/Primary Education Practicum I	Course reactivation for PKPED-BS.
EEC 4941	Pre-Kindergarten/Primary Education Practicum II	Course reactivation for PKPED-BS.
EME 2040	Introduction to Educational Technology	3-year course review. Updating Description and Major Learning Outcomes.
RED 3309	Early and Emergent Literacy K-2	Course review for reactivated PKPED-BS. The course is being revised to reflect the new Reading Competencies and to align more closely with the Age 3 - Grade 3 program.
RED 4043	Reading within the Disciplines 5-12	This course is being modified to reflect the updated reading competencies from the Florida Department of Education. These competencies must be updated to ensure that the coursework within the standalone reading endorsement reflects the most up-to-date state requirements.
RED 4342	Foundations of Research Based Practices of Reading Education and Application of Instruction	This course is being modified to reflect the updated reading competencies from the Florida Department of Education.
RED 4511	Intermediate Literacy 3-6: Reading, Writing and Thinking	This course is being modified to reflect the updated reading competencies from the Florida Department of Education. These competencies must be updated to ensure that the coursework within the standalone reading endorsement reflects the most up-to-date state requirements.
RED 4519	Diagnosis and Intervention in Reading for Diverse Students K-12	This course is being modified to reflect the updated reading competencies from the Florida Department of Education.
RED 4541	Foundations of Reading Assessment	This course is being modified to reflect the updated reading competencies from the Florida Department of Education.
RED 4654	Foundations and Applications of Differentiated Instruction	This course is being modified to reflect the updated reading competencies from the Florida Department of Education.
RED 4844	Reading Practicum	This course is being modified to reflect the updated reading competencies from the Florida Department of Education.
RED 4940	Final Reading Internship	This course is being modified to reflect the updated reading competencies from the Florida Department of Education. These competencies must be updated to ensure that the coursework within the standalone reading endorsement reflects the most up-to-date state requirements.

EEC 2300	Developing Cognitive Activities for Young Children (Math, Language Arts, Science, Social Studies, Health)	3-year course review. Updating Major Learning Outcomes.
EEC 3005	Child Growth and Development in Early Childhood	Course review and development for reactivation of PKPED-BS. The course is being revised to reflect the most up-to-date content for the Age 3 - Grade 3 program.

## ENGINEERING, MANUFACTURING, AND BUILDING ARTS

### Program Deactivations:

Program Code	Program Title	Rationale
SIXSG-CT	Six Sigma Black Belt	Program closing. Proposal to inactivate in all areas due to no students in pipeline.

## HEALTH SCIENCE AND VETERINARY TECHNOLOGY

### Program Updates:

Program Code	Program Title	Rationale
FUNSE-AS	Funeral Services	Program will be limited access/selective admission. FSE 1000 & FSE 2061 changing on Program of Study from Major Core to Support/Pre-Entry so students can complete the two courses prior to program admission.
HSA-GEN-AS	Health Sciences: General Health Sciences Focus	Removed HLP 1080 (1 credit) as it is no longer available to SPC General population. The course is used exclusively by the Collegiate High Schools. Removing the course required the restructuring of the Science requirement.

### Program Deactivations:

Program Code	Program Title	Rationale
HAS-ORTHO-AS	Health Sciences: Orthotics and Prosthetics Focus	Program closing due to closure of ORTHO-AS for which this program was intended to prepare students.

### Course Updates:

Course Prefix & Number	Course Title	Rationale
DEH 2400	General and Oral Pathology	Course review. We found that topics being taught on this course were being taught in another course, and therefore are removing them from this course. This is a content-heavy course, so by removing one or two topics that are being taught, it allows slowing the pace of the course for better student knowledge retention.

DEH 4854	Leadership in Dental Hygiene	Updating Major Learning Outcomes for the 3 year course review.
HSC 1524	Introduction to Infectious Disease	To meet accreditation standards for teaching Funeral Services students by American Board of Funeral Service Education, adjusting developmental education pre-reqs.
PHT 2220	Therapeutic Exercise in Physical Therapy	The MLOs and course objectives are being modified to better reflect the expected level of assessment of the material. This will benefit the students by providing a better guide for preparing for their assessments.
ATE 3316	Finance for the Veterinary Manager	Course review. Updating Major Learning Outcomes.
ATE 4319	Veterinary Hospital Marketing	Course review. Updating Major Learning Outcomes.

Course Deactivations:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
ATE 3200*	Safety and Regulatory Compliance in Veterinary Technology	This course has not been on the program of study since 0560 and there is a replacement course already designated for anyone that may still need it. Currently enrolled students under that requirement have all completed the course.

## PUBLIC SAFETY, PUBLIC POLICY, AND LEGAL STUDIES

Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
BUL 2131	Legal Environment of Business	Updating currency and relevancy of course materials. Removing overly specific details from the MLOs.
PLA 2940	Legal Assistant Seminar and Work Experience	Adjusting the MLOs to reflect more current and accurate expectations for the course as well as updating the course description to be broader.
CJE 3341	Patrol Issues in Law Enforcement Administration	Updating the course description, MLOs and objectives to align with Bloom's Taxonomy.
CJE 3611	Criminal Investigations Theory and Practice	Updating course description and MLOs and objectives to align with Blooms Taxonomy.



PAD 3034*	Survey of Public Policy	Updating course description, MLOs and objectives to align with Blooms Taxonomy and the new course textbook.
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## SCIENCE AND MATHEMATICS

### Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
MAC 1114	Trigonometry	3 Year Course Review. Updating Major Learning Outcomes and Objectives.
EVR 1328	Natural Resources Conservation and Management	Updating Course Description and Major Learning Outcomes to better fit course assessments.

## SOCIAL/BEHAVIORAL SCIENCES AND HUMAN SERVICES

### Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
ECO 2023	Principles of Microeconomics	3 year course review. Updating Course Description and Major Learning Outcomes.
HUS 1450	Dual Diagnosis I	3 year course review. Updating Major Learning Outcomes.
HUS 2550	Social Services and the Disenfranchised	3 year course review. Updating Course Description and Major Learning Outcomes.
POS 2112	State & Local Government	3 year course review. Updating Course Title and Major Learning Outcomes.
PSY 1012	General Psychology	3 year course review. Updating Course Description and Major Learning Outcomes.
SOP 2002	Social Psychology	3-year course review. Updating Course Description, Objectives, Course Topics, Major Learning Outcomes (MLOs), and Required/Recommended Textbooks.
SYG 2000	Introduction to Sociology	3 year course review. Title changing from Introductory Sociology to Introduction to Sociology. Some wording changing in the MLOs to better fit with Bloom's Taxonomy.

## TECHNOLOGY

### Course Updates:

<b>Course Prefix &amp; Number</b>	<b>Course Title</b>	<b>Rationale</b>
Effective Spring 2024 (0630)		8

**Number**

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CET 1171C	Computer Repair Essentials	3 year course review. Updating course description and Major Learning Outcomes.
CIS 4651	Cloud Deployment and Operations	This course is new but development was not completed by the original faculty member. New faculty developing the course has requested changes to the course. Updating course description and Major Learning Outcomes.

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September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT:** U.S. Department of Education—Child Care Access Means Parents in School

**Confirmation is sought for a proposal that was submitted, subject to Board of Trustees' approval, to the U.S. Department of Education in support of the St. Petersburg College Child Care Access Means Parents in School (CCAMPIS) program. Permission is sought to accept an estimated \$1,895,136 in funding over a four-year period for this proposal, if awarded, and enter into any amendments, extensions or agreements as necessary, within the original intent and purpose of the grant.**

The U.S. Department of Education's *Child Care Access Means Parents in School* (CCAMPIS) program is a multi-year program that works to improve persistence and retention for Pell-eligible students with children. The grant supports childcare vouchers on a sliding scale basis, as well as wrap-around support services for low-income students.

SPC has submitted a proposal to support its voucher-based CCAMPIS program serving Pell-eligible students with children. Child care services will be provided through outsourced contracts with licensed and accredited child care providers located throughout the county and Tampa Bay area, ensuring access to child care for students where they live, and supporting students' choice in quality early education providers. Vouchers will be provided on a sliding fee scale, with priority given to full-time students needing full-time child care. The program will also provide significant wrap around support through scholarships, childcare registration fees, life skills and financial literacy workshops, peer support, on-campus events, referrals for basic needs supports and more, to help parents succeed. Through requested CCAMPIS funding, significant leveraged institutional investment, and dedicated partnerships with community agencies, this program will serve an estimated 75 students per year. SPC will leverage the subject matter expertise of the Early Learning Coalition of Pinellas County (ELC), Juvenile Welfare Board and United Way Suncoast by providing cross-referrals for services and support and participating in county-wide child care initiatives.

The estimated period of performance will be from October 1, 2023 through September 30, 2027. The total project budget is projected to be \$1,895,136, of which the College anticipates receiving the full award amount. See attached Information Summary for additional information.

Jamelle Conner, Vice President of Student Affairs; Mia Conza, General Counsel; and Misty Kemp, Executive Director of Retention Services, recommend approval.

Attachment

gms081723

**BOT INFORMATION SUMMARY  
GRANTS/RESTRICTED FUNDS CONTRACTS**

**Date of BOT Meeting:** September 19, 2023

**Funding Agency or Organization:** U.S. Department of Education

**Name of Competition/Project:** Child Care Access Means Parents in School

**SPC Application or Sub-Contract:** SPC Application

**Grant/Contract Time Period:** **Start:** 10/01/23 **End:** 9/30/27

**Administrator:** Jamelle Conner

**Manager:** Misty Kemp

**Focus of Proposal:**

St. Petersburg College's (SPC) *Child Care Access Means Parents in School* program (CCAMPIS) will increase access to critically needed childcare and wrap around services for an estimated 75 low-income students each year. In addition to childcare vouchers, CCAMPIS services will include 1:1 academic and social support from program staff, career and academic advising, financial literacy and life skills workshops, peer support networks, on-campus activities and connections to college and community wrap-around services to meet basic needs. These services will be provided throughout Pinellas county and the Tampa Bay area. Participants will also be eligible for dedicated scholarship funding from the SPC Foundation to defray the cost of attendance and support continued enrollment and degree completion. Program efforts will be led by two full-time CCAMPIS staff as well as leveraged time from: 1) a Student Support Advisor coordinating basic needs services such as laptop lending and food pantries to help high-needs, at-risk students; and 2) Early Childhood Education faculty to provide resources for parents and providers.

Community partners, including Early Learning Coalition, Juvenile Welfare Board and United Way Suncoast, will provide technical assistance in working with providers, referrals for social services, and cross-referrals for childcare assistance. Along with partners, this program leverages significant institutional resources, including: Scholarships from the SPC Foundation, to cover tuition, fees and books, as well as funds to cover events and activities for participants; SPC Match to cover child care registration fees and/or supplemental voucher support; and SPC in-kind match to cover a percentage of staff time for the Student Support Advisor and Early Childhood Education faculty.

With approximately 69% of the total program budget going directly to student support through vouchers, scholarships and childcare registration fees, the program will provide a minimum of 120 childcare vouchers for full- or part-time care and help increase academic success, persistence, retention and completion for participants.

**Budget for Proposal:**

(Only Major categories—This is an estimated budget description based on expected funding and services. The U.S. Department of Education requires the sub-specific budget categories may vary as the funding amount and/or services change.)

Personnel	\$ 407,916
Fringe	\$ 151,480
Travel	\$ 13,000
Supplies	\$ 10,000
Contractual (Child Care Vouchers)	\$ 1,224,000
Other (Printing and Membership)	\$ 1,200
Indirect (15%, less Contractual)	<u>\$ 87,540</u>
Total Budget	\$ 1,895,136

**Funding:**

Total proposal budget: (includes amount requested from funder, cash and in-kind matches listed below)	\$ 2,312,472
Total amount from funder:	\$ 1,895,136

Amount/value of match:	Cash: \$398,000
	In-kind: \$19,336

Required match or cost sharing:	No <input checked="" type="checkbox"/> Yes
Voluntary match or cost sharing:	No Yes <input checked="" type="checkbox"/>
Source of match/cost sharing:	SPC <i>and</i> SPC Foundation
Negotiated indirect cost:	N/A
(Fixed) administrative fee:	N/A
Software/materials:	N/A
Equipment:	N/A
Services:	N/A
Staff Training:	N/A
FTE:	N/A
Other:	N/A


**College Values, Strategic Initiatives and Activities Addressed:**

Value(s):	1. Student Success
	2. Community Focus
	3. Growth and Empowerment
Strategic Initiative(s):	1. Academic Excellence
	2. Economic Mobility
	3. Community Engagement

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT:** U.S. Department of Justice, Victims of Crime Act (VOCA) Formula Grant Program via Office of the Florida Attorney General, Division of Victim Services-Victim of Crime Assistance Program

**Confirmation is sought for a proposal that was submitted, subject to Board of Trustees' approval, to the Office of the Florida Attorney General, the pass-through agency for the U.S. Department of Justice Victims of Crime Act (VOCA) funding program by St. Petersburg College for the Victim of Crime Assistance program. Permission is sought to accept an estimated \$965,294 in funding for this proposal, if awarded, and enter into any amendments, extensions or agreements as necessary, within the original intent and purpose of the grant.**

The purpose of the Victims of Crime Assistance (VOCA) program is to support the provision of services to victims of crime, including responding to their emotional and physical needs, stabilizing their lives after victimization, assisting them with understanding and participating in the criminal justice system, and providing victims of crime with a measure of safety and security. The goal of the project is to deliver training throughout Florida directed toward people encountering victims as part of their work. SPC will oversee and coordinate the delivery of various face-to-face and online trainings, creating a more comprehensive and cohesive system of care through training and education.

The estimated period of performance will be from October 1, 2023 through September 30, 2024. The total award amount is projected to be \$965,294 over a one-year period. See attached Information Summary for additional information.

Matthew Liao-Troth, Vice President, Academic Affairs; Mia Conza, General Counsel; and Eileen LaHaie, Executive Director, Center for Public Safety Innovation recommend approval.

Attachment

e10723231

September 19, 2023

**M E M O R A N D U M**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President



**SUBJECT:** Rapid7 LLC—Purchase of Security Information and Event Management Solution

**Approval is sought to enter into an Agreement with Rapid7 LLC, either directly or through a reseller, to purchase Security Information and Event Management (SIEM) subscriptions and services.**

- **The Agreement will commence once signed and will continue for a period of 36 months.**
- **The total cost for the subscriptions and services to the College covered by this Agreement is \$424,465.00.**

A SIEM system aggregates raw logs (i.e., historical records of information processed, recorded, accessed, etc.), notifications, and alerts from various equipment, systems, and sensors; performs correlation of that information based on detection rules; and triggers alerts of different severities based on the configuration of those detection rules. This system provides visibility into real-time threats to improve the time to first detection of a security event and increase the speed at which Information Technology (IT) can respond to those threats to improve the security posture of the College.

The agreement with Rapid7 for a SIEM will provide St. Petersburg College with modern security technology and services. The system will enable the College to perform both machine and user-based analytics to quickly detect when and where a security event is beginning. With this technology, the College will be better equipped to remediate issues as they are developing rather than to be reactionary after an event. This technology will also play a critical role within the College's IT environment as a central repository for audit logs across all systems maintained by internal personnel, including the central computing systems and cloud services environments that host many critical SPC systems such as the PeopleSoft systems (Student, Finance & Human Resources) and Microsoft based email and MS Teams remote collaborative systems. Finally, this system will collect audit logs from all internet and internal firewalls, network sensors, and endpoint security applications to further assist the College's response to an event.

Patrick Rinard, Vice President, Information Technology/CIO; Jimmy Hester, Information Security Officer; and Mia Conza, General Counsel, recommend approval.


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September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT: Guaranteed Maximum Price (GMP), Foresight Construction Group, Inc.,  
Fire Panel Deferred Maintenance**

**Authorization is sought to approve negotiations with Foresight Construction Group, Inc., delegate authority for the President to approve the Guaranteed Maximum Price (GMP), and open necessary purchase orders.**

Foresight Construction Group, Inc. was selected through the Continuing Service Contracts for Construction Management & Design Services as approved by the Board of Trustees on April 21, 2020. The funding for this scope of work constitutes a portion of the previously approved overall budget for Deferred Maintenance (as approved by the Board memo in May 2023) as well as the Fund Balance Carry Forward.

Facilities Planning and Institutional Services are requesting the delegation of authority to the President for the purpose of negotiating a Guaranteed Maximum Price (GMP) and issuing all relevant purchase orders related to this project. The total requested authorization will not exceed the \$1,636,683 project budget.

Project Description: Updating Fire Panels in 12 buildings across the Clearwater, St. Pete/Gibbs, Downtown Center, and Midtown Campuses. Updates will bring panels into current code compliance.


<b>Project Number</b>	<b>Project Name</b>	<b>Budget</b>
337-A-23-2	Clearwater Campus DFR, CL	\$617,328
337-B-23-3	St Pete/Gibbs Campus DFR, SPG	\$924,355
337-E-23-15	Downtown Center Reno, DFR DT	\$45,000
337-H-23-16	Midtown Ctr Gym Reno, DFR MT	\$50,000
Project Budget		\$1,636,683

Janette Hunt, Vice President, Finance and Business Operations; and Adam Colby, Associate Vice President, Facilities Planning and Institutional Services, recommend approval.

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT: Guaranteed Maximum Price (GMP), Foresight Construction Group, Inc., Camera Deferred Maintenance**

**Authorization is sought to approve negotiations with Foresight Construction Group, Inc., delegate authority for the President to approve the Guaranteed Maximum Price (GMP), and open necessary purchase orders.**

Foresight Construction Group, Inc. was selected through the Continuing Service Contracts for Construction Management & Design Services as approved by the Board of Trustees on April 21, 2020. The funding for this scope of work constitutes a portion of the previously approved overall budget for Deferred Maintenance (as approved by the Board memo in May 2023) as well as the Fund Balance Carry Forward.

Facilities Planning and Institutional Services are requesting the delegation of authority to the President for the purpose of negotiating a Guaranteed Maximum Price (GMP) and issuing all relevant purchase orders related to this project. The total requested authorization will not exceed the \$1,301,000 project budget.

Project Description: Replacement of cameras for improved public safety and security at the Downtown Center, Midtown, and Seminole Campuses.

<b>Project Number</b>	<b>Project Name</b>	<b>Budget</b>
337-C-23-4	Seminole Campus Reno DFR, SE	\$31,500
337-E-23-15	Downtown Center Reno, DFR DT	\$45,000
337-H-23-16	Midtown Ctr Gym Reno, DFR MT	\$18,000
	Contingency Funding	\$811,000
Project Budget		\$1,301,000

Janette Hunt, Vice President, Finance and Business Operations; and Adam Colby, Associate Vice President, Facilities Planning and Institutional Services, recommend approval.

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT: Guaranteed Maximum Price (GMP), Foresight Construction Group, Inc., Locks Deferred Maintenance**

**Authorization is sought to approve negotiations with Foresight Construction Group, Inc., delegate authority for the President to approve the Guaranteed Maximum Price (GMP), and open necessary purchase orders.**

Foresight Construction Group, Inc. was selected through the Continuing Service Contracts for Construction Management & Design Services as approved by the Board of Trustees on April 21, 2020. The funding for this scope of work constitutes a portion of the previously approved overall budget for Deferred Maintenance (as approved by the Board memo in May 2023) as well as the Fund Balance Carry Forward.

Facilities Planning and Institutional Services are requesting the delegation of authority to the President for the purpose of negotiating a Guaranteed Maximum Price (GMP) and issuing all relevant purchase orders related to this project. The total requested authorization will not exceed the \$905,500 project budget.

Project Description: Replacement of existing locks for improved public safety and security at the Downtown Center, Midtown, and Seminole Campuses.

<b>Project Number</b>	<b>Project Name</b>	<b>Budget</b>
337-C-23-4	Seminole Campus Reno DFR, SE	\$31,500
337-E-23-15	Downtown Center Reno, DFR DT	\$45,000
337-H-23-16	Midtown Ctr Gym Reno, DFR MT	\$18,000
	Approved Fund Balance Carry Forward	\$689,000
Project Budget		\$905,500

Janette Hunt, Vice President, Finance and Business Operations; and Adam Colby, Associate Vice President, Facilities Planning and Institutional Services, recommend approval.

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President



**SUBJECT: Approval of TK Elevator Company for Elevator Deferred Maintenance**

**Authorization is requested to enter into a contract with TK Elevator Company for services associated with bringing elevators up to current code requirements.**

TK Elevator Company was selected as part of the NCPA Maintenance Agreement Contract 02-43 based on proposals totaling \$499,102.16. Funding for this scope of work is a portion of the previously approved total Deferred Maintenance budgets.


<b>Project Number</b>	<b>Official Project Name</b>	<b>Vendor Proposal</b>
337-A-23-2	Clearwater Campus Reno DFR, CL	\$59,274.00
337-B-23-3	St. Pete/Gibbs Campus DFR, SPG	\$268,652.18
337-C-23-4	Seminole Campus Reno DFR, SE	\$39,558.48
337-G-23-1	Epicenter Reno DFR, EPI	\$76,711.16
337-K-23-9	Allstate Renovations DFR, AC	\$34,570.17
337-L-23-8	Health Edu Ctr Reno DFR, HEC	\$13,186.16
337-D-23-5	Tarpon Springs Campus Reno DFR, TS	\$7,150.01
<b>Total</b>		<b>\$499,102.16</b>

Janette Hunt, Vice President, Finance and Business Operations; and Adam Colby, Associate Vice President, Facilities Planning and Institutional Services, recommend approval.

September 19, 2023

**MEMORANDUM**

**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President 

**SUBJECT: Request to advertise for Invitations to Bid (ITB) for sale of Allstate Center and Health Education Center properties**

**Authorization is sought to advertise for Invitations to Bid (ITB) for the Health Education Center (Site 8) and Allstate Center Parcels #1 and #4 (35-31-16-49734-004-0010 and 35-31-16-49734-002-0010).**

On August 15, 2023, the Board of Trustees approved the College entering into an agreement and any amendments, or extensions as necessary, with CBRE, Inc. for real estate broker services for the disposition of the Allstate Center parcels #1 & #4 (35-31-16-49734-004-0010 and 35-31-16-49734-002-0010) and the Health Education Center (Site 8) (collectively, the “Properties”).

CBRE, Inc. proposes to issue Invitations to Bid (ITB) for the Properties in collaboration with SPC’s Procurement Department to ensure all public procurement requirements are met. CBRE will assist with a pricing and marketing strategy, including materials tailored to the College’s specific goals.

Once the ITB process is complete, and selections are made, the Board will be advised of the outcome.

Janette Hunt, Vice President, Finance and Business Operations; and Mia Conza; General Counsel, recommend approval.

### Programs

**July 27th, 2023 via the ISPS Website (12:00 pm to 1:00 pm)**

#### [Tampa Bay Area Legislative Wrap-Up](#)

ISPS and the Tampa Bay Partnership reflected on the 2023 Legislative Session. Al Ruechel hosted the conversation with Senators Ed Hooper and Darryl Rouson. *The Tampa Bay 100* [spotlighted](#) the program ahead of the premiere.

**September 21st, 2023 @ Hillsborough Community College Ybor City Campus – Ybor Room**

#### [Hispanic Heritage Month](#)

Join ISPS, the Hispanic Chamber of Commerce of Tampa Bay, Hillsborough Community College, and a group of Tampa Bay Area Hispanic leaders as they share about the role their heritage has played in their personal and professional lives. Moderated by Josh Rojas from Bay News 9, the panel includes: Lisset Hanewicz, the first Hispanic St. Petersburg City Council Member, Diane Cortes, President of Acumen Strategist, Laurimar Paniagua, Somos HCC Chair, Maria Bermudez-Torres, President of Tampa Hispanic Heritage, Inc., Maribel Garrett, City of Tampa's Community Engagement Coordinator & Hispanic Liaison and Myriam Irizarry, the first Hispanic Pinellas County Judge.

**September 28th, 2023 @ SPC Downtown Center (1:00 pm to 2:00 pm)**

#### [Keeping Community in Community College](#)

Join ISPS, the Downtown Neighborhood Association, and the St. Petersburg Downtown Partnership for presentation by writer and urbanist Peter Kageyama as he explores ways that state colleges can activate their surrounding communities.

### News

- Board Updates
  - ISPS welcomes Trustee Katie Cole to the Board of Directors. Thank you to Trustee Deveron Gibbons for your service and support.
  - ISPS additionally welcomes Valerie Ellis Lavin and Tarruck Wheeler to the [Board of Directors](#).
  - ISPS hosted a quarterly Board of Directors' meeting on August 7th at the SPC Seminole Campus.
  - Board Chair Jo-Lynn Brown, Tampa Bay Business & Wealth Magazine's Managing Editor, won a Florida Magazine Association Charlie Award for a [December 2022 cover story](#).
  - [Brett Bina](#) and [Dr. Tom Furlong](#) were featured as Catalyst Influencers.
- Team Updates
  - The new vote-by-mail rules were added to the [Voter's Education Page](#). ISPS plans to further cover these vote-by-mail updates in later video content.



Kindly follow us on:

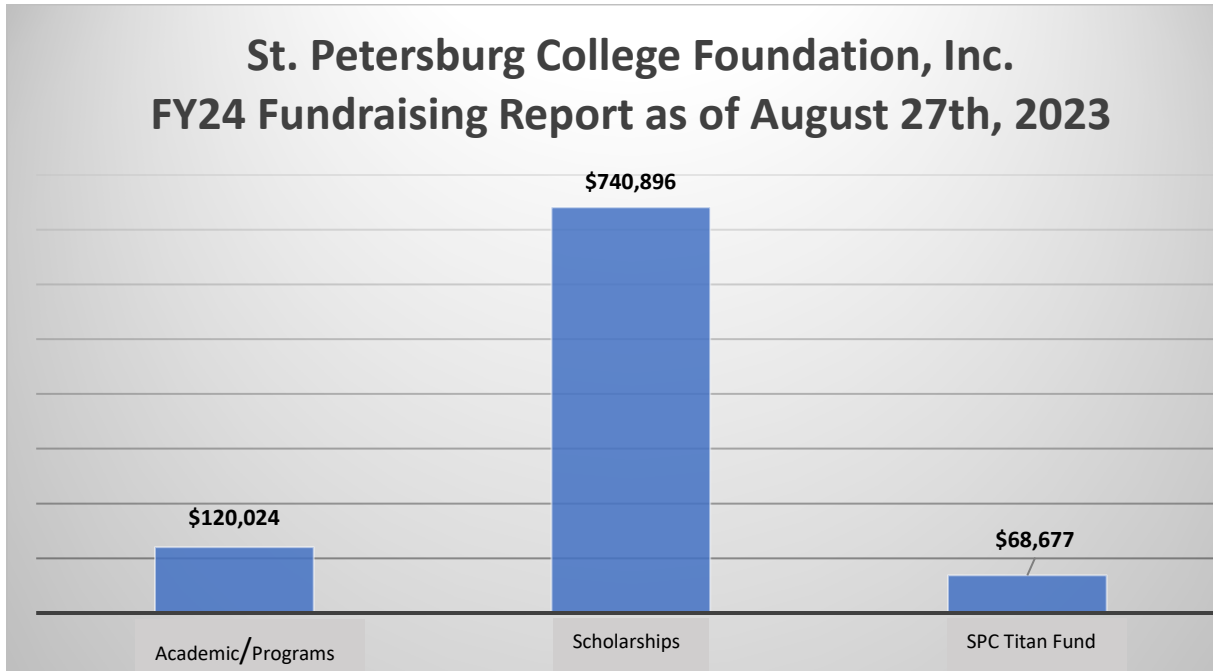


Kimberly G. Jackson, Esq.  
Executive Director  
ISPS

# Foundation Report

BOT August 2023 Update

## Dashboard



Fund Category	FY24	FY23
Academic/Student Programs	\$ 120,024	\$ 1,102,433
Scholarships	\$ 740,896	\$ 5,491,838
SPC Titan Fund	\$ 68,677	\$ 492,795
<b>Total:</b>	<b>\$ 929,597</b>	<b>\$ 7,087,066</b>

## Expense Report:

As of August 28th, the Foundation provided the following support to SPC:

- **\$821K** in scholarships to SPC students.
- **\$900K** in program support, providing support to such programs as
  - Alumni Association
  - Academic Affairs Department
  - African American Male Initiative
  - Athletic Boosters
  - Black Girl Magic Event
  - Business Plan & Elevator Pitch Competition
  - College of Education
  - College of Nursing
  - Dental Hygiene Department

- Fall Enrollment Initiative
- Grants Department
- Humanities & Fine Arts Department
- Learning Resources Centers
- College Marketing & Communications
- Mental Health Awareness/Allied Health
- Natural Sciences
- Palladium Theater
- Social Justice Initiative
- SPC Collegiate High School
- Veterinary Technology Program
- Welcome Back Titans Event
- Women on the Way & Keys to Manhood
- Workforce Development

## **Topic of the Month**

- Our Annual SPC Day this coming September 12<sup>th</sup>.



# Palladium Board Report

## September 2023

1. The Palladium's first season was 1998. Our 2023 season marks the theater's 25<sup>th</sup> anniversary. We will celebrate the anniversary and kick off the \$10 million Capital Campaign for theater renovation on October 25<sup>th</sup> with a gala event in Hough Hall and the Side Door.
2. The design contract for the Palladium Renovation was approved. The design team visited the Palladium on Friday, August 18<sup>th</sup> for a walk-thru for a new member of the design team. The entire team returns on September 6 and 7 to start work. SPC Facilities is coordinating that visit.
3. The Palladium's summer of sell-outs continues. We sold all seats for the Summer Jam show on Saturday, August 19<sup>th</sup> and all seats for our Side Door show on August 25<sup>th</sup>. We had more than 400 in attendance for a Clearwater Jazz Holiday fundraiser on August 18<sup>th</sup> and our bossa nova show on Saturday, August 26<sup>th</sup>.
4. Palladium was nominated for a Best of the Bay award as Best Performing arts venue.
5. The Palladium scored 96.3 on the City of Saint Petersburg arts grant application in 2022, the highest score of all applicants. Because of that score, the Palladium did not have to reapply in 2023 and was awarded more than \$21,000 in this grant cycle.
6. The Palladium also received a \$5,000 grant from the Bailey Foundation to produce the premier performance of a chamber music work based on the mangrove trails at Weedon Island. The composer teaches at the University of Florida.
7. Applications for our 2023-24 class of Creative Fellows set a record for applicants. A Palladium committee will select the new class in September and will make the announcement this fall.
8. Please see our upcoming events for September 2023:  
<https://mypalladium.org/event-listing/>.

**Leepa-Rattner Museum of Art (LRMA)  
September 2023 Report of SPC BOT**

**LRMA Exhibitions**

**Fall 2023**

This Fall, LRMA celebrates the arts in education with three exhibitions that highlight SPC’s award-winning Fine Arts, Humanities, and Digital Arts faculty, unveils new acquisitions by Donald Saff and Robert Rauschenberg, who were innovators in arts and higher education, and debuts *Visual Metaphors Pinellas County High School Student Exhibition*, which was previously hosted by the Museum of Fine Arts, St. Pete for the past 40 years.

LRMA also celebrates Hispanic Heritage with a series of exhibitions and programs.

- **SPC Visual Arts Faculty Exhibition 2023** (September 16-December 17, 2023)  
This biannual exhibition highlights new work by 14 faculty from SPC’s Fine Arts, Humanities and Digital Arts programs and honors 2 Professor Emeriti for their contributions to multiple generations of students at SPC. LRMA will host a series of gallery talks with faculty throughout the semester.
- **Donald Saff: Constellation Series** (September 16-December 17, 2023)  
LRMA unveils this recent major acquisition of 16 etchings by Donald Saff and two color photographs by Robert Rauschenberg. Saff is an educator, innovator, author, artist, and horologist who founded Graphicstudio at USF. Saff’s Constellation Series explores the perception of time and space through the symbolism of mapping the stars.
- **New Acquisition Spotlight - Robert Rauschenberg: The China Series** (September 16-December 17, 2023)  
Saff worked with internationally renowned artist Robert Rauschenberg who was the first Western contemporary artist to exhibit in the People’s Republic of China. Together, they launched a serial project of international exhibitions as a catalyst for positive social change.
- **The Hurricane Within: Vibrancy and Resilience of Hispanic Heritage** (September 9-December 17, 2023)  
LRMA commemorates Hispanic Heritage month with reverence to Hispanic arts and culture through the eyes of Cuban and Chilean artists from the collection. Programs include Hispanic Poetry readings and artist talks.
- **Visual Metaphors: Pinellas County Schools High School Show** (October 21 – December 1, 2023)

**LRMA Education/Programs** – LRMA has a robust fall program schedule and is collaborating with SPC Faculty on a series of Lunch & Learn gallery talks to support the 2023 SPC Visual Arts Faculty Exhibition.

Please visit <https://leeparattner.org/calendar/>

- Weekly - **Docent tours**: Wednesdays & Sundays at 2:00 p.m.
- Monthly - **Focus Friday lecture series**, first Fridays at noon. \*February-May, September-December:
  - September 1, 2023, Joan Duff-Bohrer, *Requiem*, 1998, Charcoal on paper
  - October 6, 2023, Bosco Sodi, *Muro*, 2019, Clay timber/video (Hispanic Heritage Month)
- Monthly - **Leap into Art: Monthly children’s story/art hour**. Partner with Palm Harbor Library, 3-4pm.
- September 15 - Faculty Exhibition opening reception, 6-8 pm.
- September 26 - Ikebana Demonstration in partnership with Palm Harbor Library, 11:30-12:30 pm.
- September 29 - SPC Portfolio Day, organized by Kevin Grass and LRMA, 11 am – 1 pm.
- September 29 - **Poetry Reading**: Yuly Restrepo & Gloria Muñoz (Hispanic Heritage Month), 6-8 pm.
- HIGHLIGHTS Oct.-Nov: Oct. 12 – Film Premiere (Elizabeth Indianos), Nov. 16 – Japanese Performance Art

**LRMA in the News** – August 2023

- [Creative Pinellas Arts Coast Journal – Material Mastery](https://creativepinellas.org/magazine/material-mastery/) by Emily Stehle 8/9/23

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September 19, 2023

**MEMORANDUM**

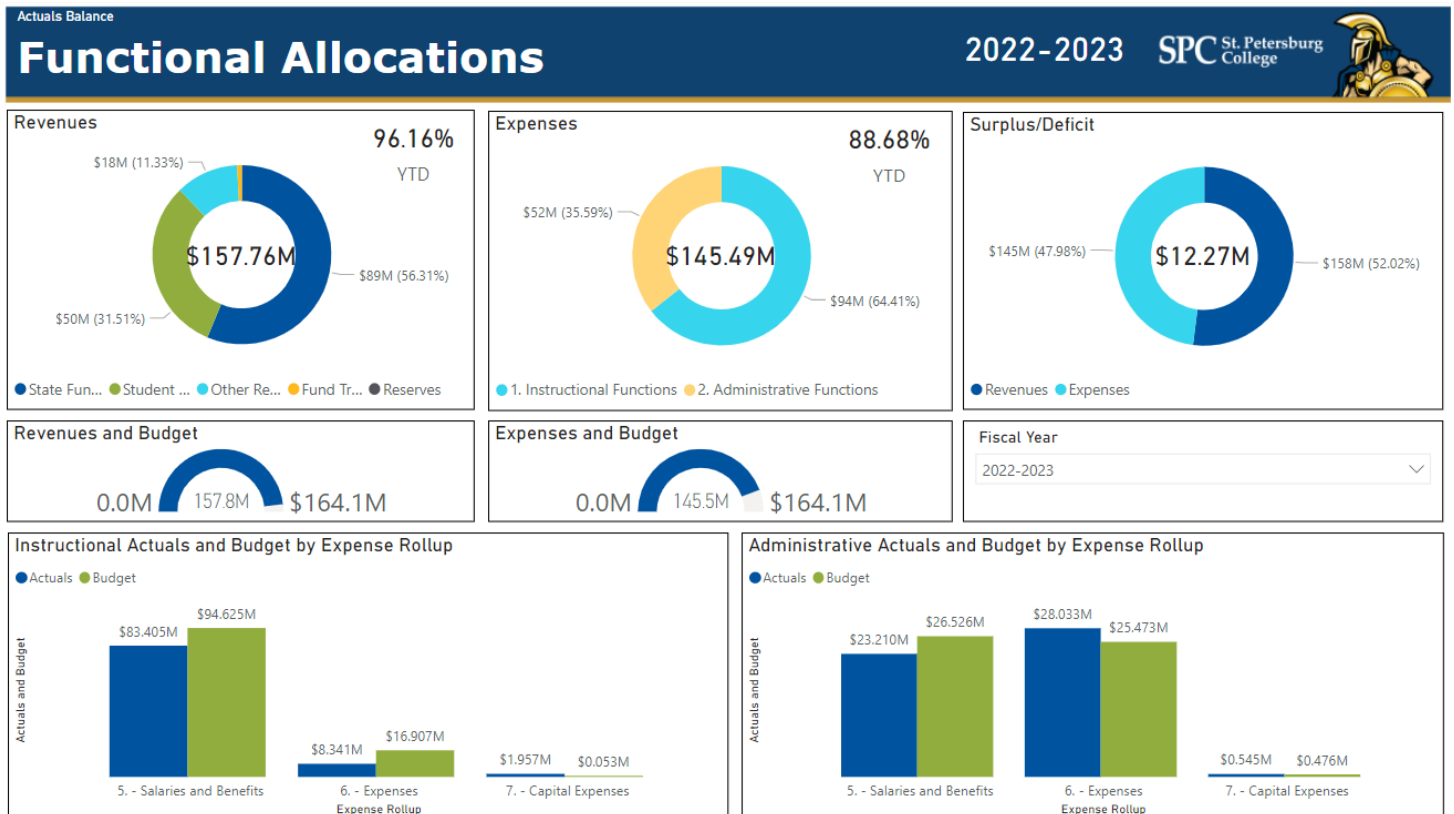
**TO:** Board of Trustees, St. Petersburg College

**FROM:** Tonjua Williams, Ph.D., President

**SUBJECT:** Fiscal Year End 2022-2023 College General Operating Budget Report with Tuition Revenue

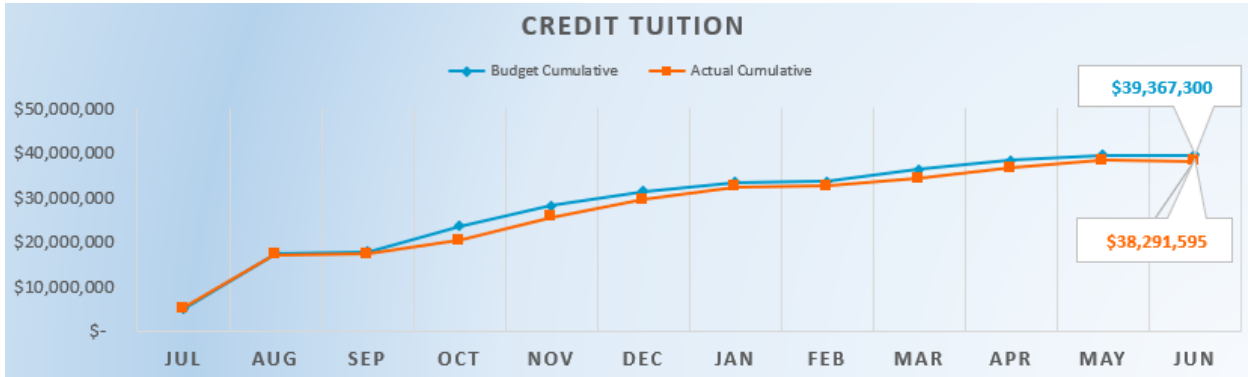
**The FY22-23 fund 1 operating budget report through June 30, 2023, is attached.**

As of June 30, 2023, the overall revenue was \$157.76M, which represents 96.16 % of the operating budget. The overall expense was \$145.49M, which represents 88.68 % of the operating budget. Personnel expenses represent 73.84 % of the annual operating budget. As of this report date, personnel expenses total \$106.6M or 88 % of the total budget of personnel expenses. Instructional personnel expenses account for \$83.4M and \$23.2M for Administration personnel expenses. Current and Capital expenses total \$38.89M. The net balance of revenue less expense is \$12.27M; which includes loss of revenue recovery and excludes net pension adjustments.

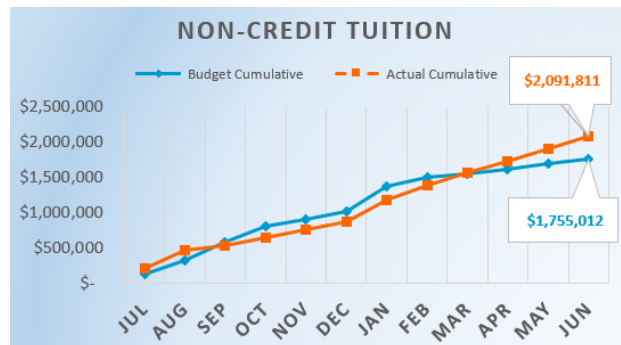


Displayed below are charts for projected tuition revenue. There are three types of tuition revenue: credit tuition, non-credit tuition, and postsecondary adult vocational tuition.

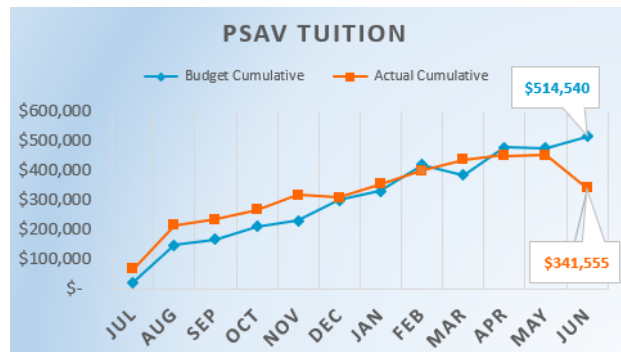
**Credit Tuition Revenue** – The chart below displays the credit tuition portion of the budget to the actual amount. As of June 30, 2023, the tuition actual is \$1.076 M below the budgeted amount.



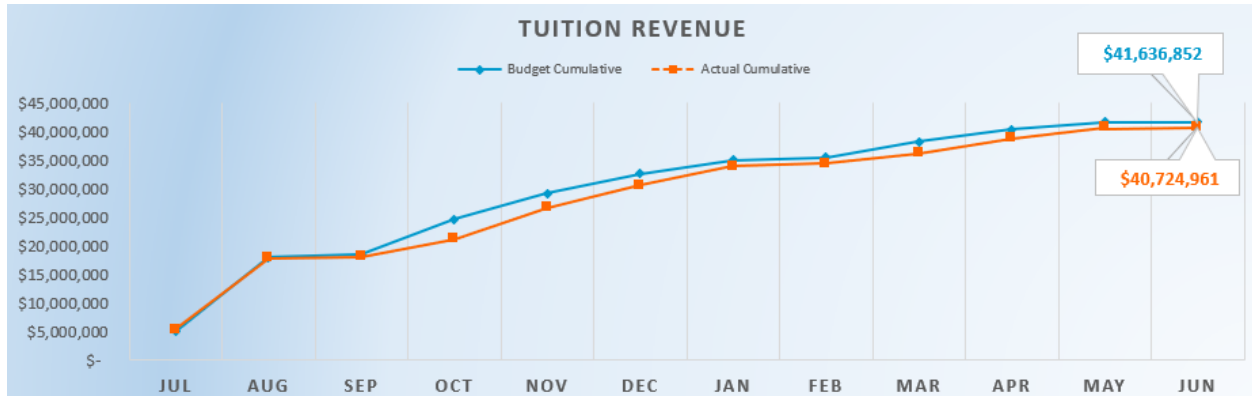
**Non-Credit Tuition Revenue** – The chart to the right displays the non-credit portion of the budget to the actual amount. As of June 30, 2023, the tuition actual is \$337K above the budgeted amount.



**Postsecondary Adult Vocational Tuition Revenue** – The chart to the right displays the Postsecondary Adult Vocational (PSAV) portion of the budget to the actual amount. As of June 30, 2023, the tuition actual is \$173K below the budgeted amount.



**Total Tuition Revenue** - The chart below displays the total operating tuition budget to the actual amount. As of June 30, 2023, the overall tuition actual is \$912 K below the budgeted amount.



Dr. Hector Lora, Associate Administrative Vice President, Budgeting and Strategic Execution

Attachment



**Operating Budget Report  
June, 30 2023**

	Budget		Actual	% of YTD
<b>Revenue</b>				
Student Tuition & Fees	\$ 51,981,580	\$	\$ 49,710,983	96%
State Funding	\$ 91,118,156	\$	\$ 88,838,750	97%
Other Revenues	\$ 11,359,768	\$	\$ 18,118,396	159%
Fund Transfers In	\$ 1,500,000	\$	\$ 1,095,130	73%
Reserve	\$ 8,101,252			
<b>Total Revenue</b>	<b>\$ 164,060,756</b>	<b>\$</b>	<b>\$ 157,763,259</b>	<b>96%</b>
<b>Expenses</b>				
Instruction	\$ 62,561,377	\$	\$ 53,253,585	85%
Public Sevcies	\$ 995	\$	\$ -	0%
Academic Support	\$ 26,071,026	\$	\$ 21,825,022	84%
Student Support	\$ 22,952,552	\$	\$ 18,625,230	81%
<b>Total Instructional</b>	<b>\$ 111,585,950</b>	<b>\$</b>	<b>\$ 93,703,837</b>	<b>84%</b>
Institutional Support	\$ 26,825,016	\$	\$ 22,668,205	85%
Physical plant Operation and Maintenance	\$ 17,607,303	\$	\$ 19,672,442	112%
Student Financial Assistance	\$ 2,372,798	\$	\$ 2,481,474	105%
Contigency, Transfer, Etc	\$ 5,669,689	\$	\$ 6,965,140	123%
<b>Total Administrative</b>	<b>\$ 52,474,806</b>	<b>\$</b>	<b>\$ 51,787,262</b>	<b>99%</b>
<b>Total Operating Expenses</b>	<b>\$ 164,060,756</b>	<b>\$</b>	<b>\$ 145,491,098</b>	<b>89%</b>
<b>Balance</b>		<b>\$</b>	<b>\$ -</b>	<b>\$ 12,272,162</b>

\*FY2022-23 excludes Net Pension adjustments.